

FINAL

2023

Municipality of McDougall Annual Budget



Our budget creates the financial capacity to provide quality services to enhance the safety, livability and prosperity of our community.

TABLE OF CONTENTS

Budget Introduction	1
Budget Summary	10
2023 Operating Budget	12
General Revenue	12
General Government	24
Mayor & Council	24
Elections	25
Administration	26
Information Technology	28
Finance	29
Asset Management	30
Protection	31
Fire	31
Ontario Provincial Police	35
Bylaw Enforcement	36
Emergency Planning	37
Animal Control	38
Building	39
Transportation Services	41
General	41
Operations	42
Environmental Services	53
Water System	53
Wastewater System	56
Waste Management	57
Landfill	59
Health, Social & Family Services	64
Ambulance	64
Health Unit	65
District Social Services	66
Belvedere	67
Recreation & Culture	68
Parks & Recreation	68
Museum	75
Library	76
Planning & Economic Development	78

2023 Capital Budget	86
General Government	86
Fire	87
Building	88
Transportation	89
Water System	90
Sewage System	91
Landfill	92
Parks & Recreation	93
Additional Resources	94
Capital Project Details	94
2022 Capital Expenditures	113
Reserve Forecast	114
Community Grants	115

Budget Introduction

The 2023 Municipality of McDougall budget focuses on the commitment to providing a vast array of services and programs to build and support a prosperous, growing and sustainable community. The cost to provide our core services while maintaining our aging infrastructure is becoming increasingly difficult. This puts pressure on the property tax base. Staff are continually looking for new ways to support growth, manage and improve our existing assets, and maintain organizational sustainability and levels of service.

Elements of McDougall's Budget

- **Operating budget (tax-rate)** is for ongoing programs and services that are funded primarily through a combination of property taxes, user fees, grants and reserves and can be delivered by the Municipality or by one of our service partners (i.e. roads operations, parks, Social Services and OPP).
- **Operating budget (user-rate)** is for ongoing programs and services funded primarily through reserve funds and user fees intended to make the programs and services self-sustaining or near self-sustaining. McDougall currently has three user rate based operating budgets: water, wastewater and landfill.
- **Capital budget** is for projects designed to create, enhance or rehabilitate our network of assets, including infrastructure (roads, bridges, buildings etc.), land, equipment and vehicles. The capital budget is funded from a combination of property taxes, debt issuance, grants and reserves.

Budget & Financial Overview

Tax Based Operating Budget

The following summarizes the components that must be considered when developing the operating budget:

Maintaining Existing Service Levels

- The cost to maintain existing service levels, including the impact of prior decisions
 - Maintaining existing service levels increases every year due to inflationary pressures beyond our control (hydro, diesel, materials).
 - Prior year investments (or non-investments) in capital items can impact the ongoing operational costs to maintain existing service levels.

- To mitigate these additional costs, staff look for efficiencies and opportunities for improvement and focus on capital strategies to help reduce operational costs.

Debt & Reserve Management

- Implementing financial practices for debt and reserve management related to financing of capital
 - The provincial limit for debt servicing costs is 25%. McDougall has maintained a limit under the 25% threshold.
 - McDougall contributes annually to various reserves to provide funding for specific commitments and long term financial projects.
 - In order to reduce the reliance on debt and build appropriate capital reserves to support renewal needs and our asset management program, the intent is to increase the annual contribution to the capital reserve annually. However, this is not always a possibility based on capital needs and renewals.

Service Partners

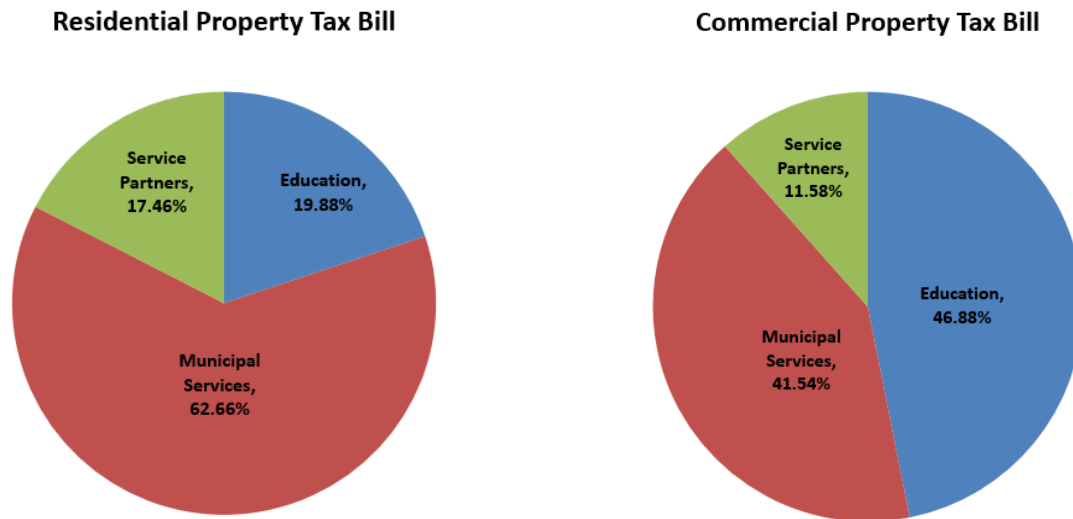
- Service Partner Requests (OPP, Health Unit, Ambulance, DSSAB, Belvedere, Library, Museum, etc.)
 - These Boards and Agencies have a legislated authority to establish budgets and levy taxes through the Municipality's tax rate. The Municipality has limited ability to revise their requests.
 - These requests comprise 17.5% of the property tax bill.

Property Tax Bill

Allocation of Property Tax Bill

In 2023, for an average home assessed at \$273,000, the proposed residential property tax bill increase of \$68 annually to \$2,101 will fund the following programs: Municipal non-user pay services \$1,316 (62.7%), Service Partners \$367 (17.5%) and education \$418 (19.8%). The education portion is set by the Province of Ontario and for 2023 this rate remained unchanged from 2022.

The average commercial property owner contributes 46.7% of their tax dollar to education compared to a 19.8% contribution from residential. Commercial properties contribute proportionately less of their total tax payment to support municipal services. An industrial property tax bill has the same breakdown as a commercial property tax bill.



Your Property Tax Dollar

Every day the residents and businesses of McDougall use municipal services and see their tax dollars at work. Examples of ways one might witness these services include:

- driving or walking on a municipal road
- playing in, swimming at or walking through a municipal park
- borrowing a book from the library
- dropping off trash and recycling at the transfer station
- seeing a fire truck, police car or ambulance pass by, knowing that if they need these services they are available 24 hours a day, 7 days a week.

The Municipality of McDougall delivers many of these valued and essential services directly.

The municipality funds area service partners for ambulance, OPP, homes for the aged, and social services. McDougall children attend elementary and high schools that are funded by the education portion of the property tax bill.

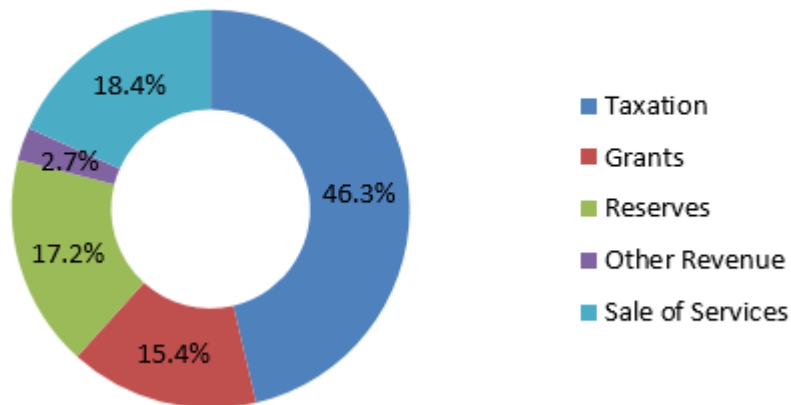
Where Your Property Taxes Go

For an average home assessed at \$273,000, the proposed residential municipal property taxes (not including education) are \$1,683. Major services received and the total annual amounts paid per home for each are described on the following pages.

Transportation Services	\$492	<ul style="list-style-type: none"> - Road (approx. 130 km), bridge & trail maintenance - Snow clearing, ditch maintenance & brushing - Fleet maintenance for vehicles and equipment - Reserve transfer to fund future road investments - Debenture payments for previous road projects
General Government & Administration	\$371	<ul style="list-style-type: none"> - Mayor, Council & meeting expenses - Administration and treasury services, including Administration building & Asset Management planning
Protection Services: Fire & By-Law	\$201	<ul style="list-style-type: none"> - The McDougall Fire Department strives to protect our community through Fire Prevention and Public Education - During 2022, responded to 72 emergency calls, with the first vehicle arriving in an average of 10.5 minutes - A total of 1066 firefighter hours were accumulated in 2022
Ontario Provincial Police	\$134	<ul style="list-style-type: none"> - 24 hours a day, 7 days a week availability, 365 days a year - 268 calls responded to in 2021 (with a four year average of 301 calls per year) - levy is set by OPP
Parks & Recreation	\$133	<ul style="list-style-type: none"> - 2 community buildings, 1 natural surface indoor arena, 10 parks, 5 beach facilities, 5.5 km recreational trail, 1 Georgian Bay wharf, contribution of capital funding towards the West Parry Sound Recreation and Cultural Centre
District of Social Services	\$94	<ul style="list-style-type: none"> - Provides social service programming such as; Ontario Works, Children & Community Services
Ambulance	\$72	<ul style="list-style-type: none"> - Local ambulance services provided to Municipality of McDougall residents
Planning & Economic Development	\$63	<ul style="list-style-type: none"> - Supports planning department services, consultants, GIS & planning board fees - Other levies
Waste Management	\$56	<ul style="list-style-type: none"> - 223 tonnes of recyclables diverted from the municipal landfill through the recycling program at the transfer station - Transfer station services all municipal households in McDougall, offers recycling as well as electronics recycling & scrap metal
Home for the aged: Belvedere Heights	\$28	<ul style="list-style-type: none"> - Annual service levy
Health Unit	\$22	<ul style="list-style-type: none"> - Annual service levy
Library	\$13	<ul style="list-style-type: none"> - Annual service levy
Museum	\$4	<ul style="list-style-type: none"> - Annual support
Total Municipal Tax	\$1,683	

2023 Operating & Capital Revenue

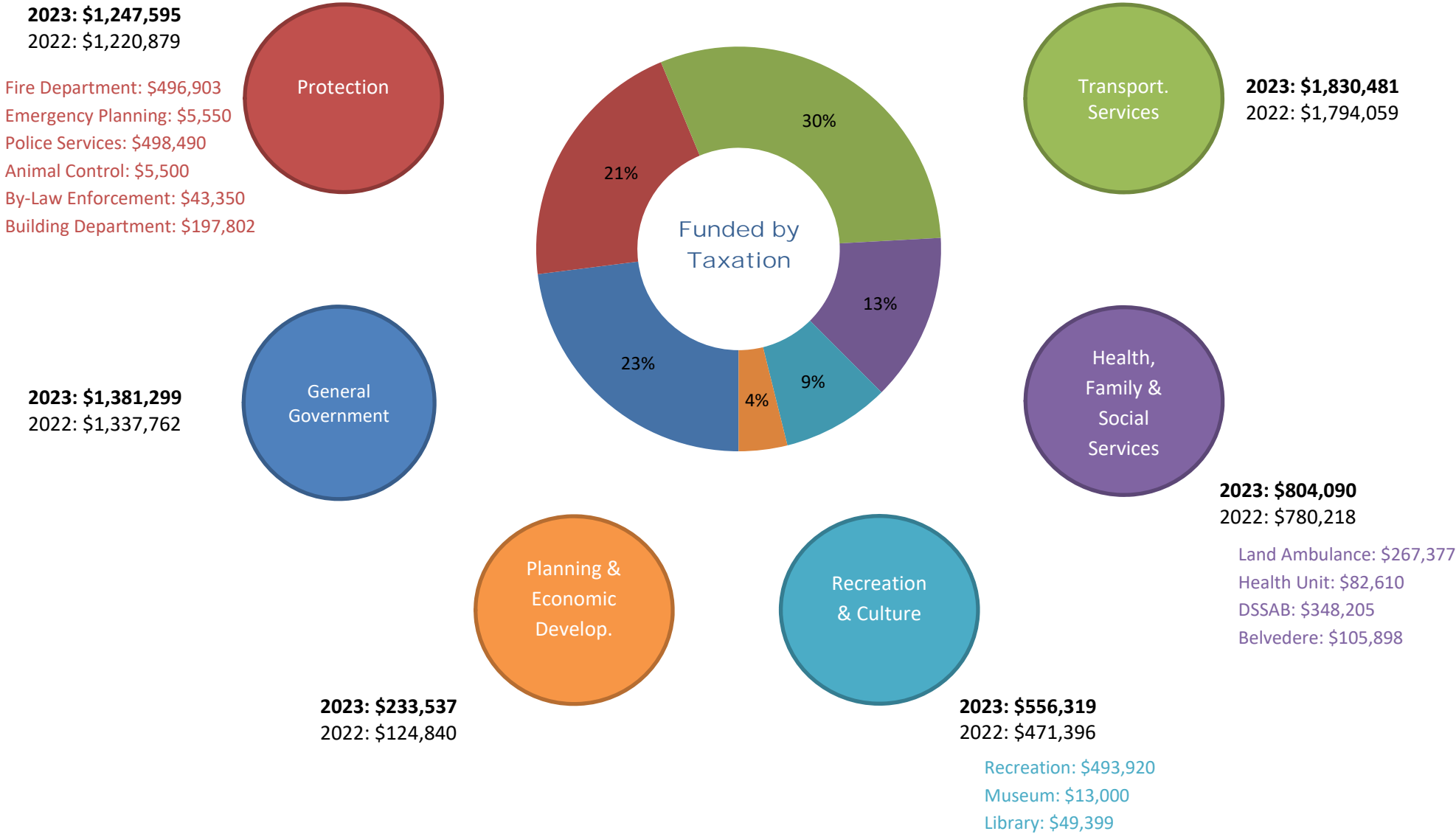
Sources of Revenue



Revenue Highlights

- Proposed 4.19% residential property tax rate increase
- Ontario Municipal Partnership Fund \$796,900
- Ontario Community Infrastructure Fund (OCIF) \$295,717
- Canada Community-Building Fund (formerly Federal Gas Tax) \$178,840
- Northern Ontario Resource Development Support Fund \$120,617
- Henvey Inlet Community Benefit grant \$50,000 plus CPI adjustment
- Northern Ontario Heritage Fund Corporation potential funding \$238,875

2023 Operating Costs (tax rate)



2023 Capital Budget - Summary

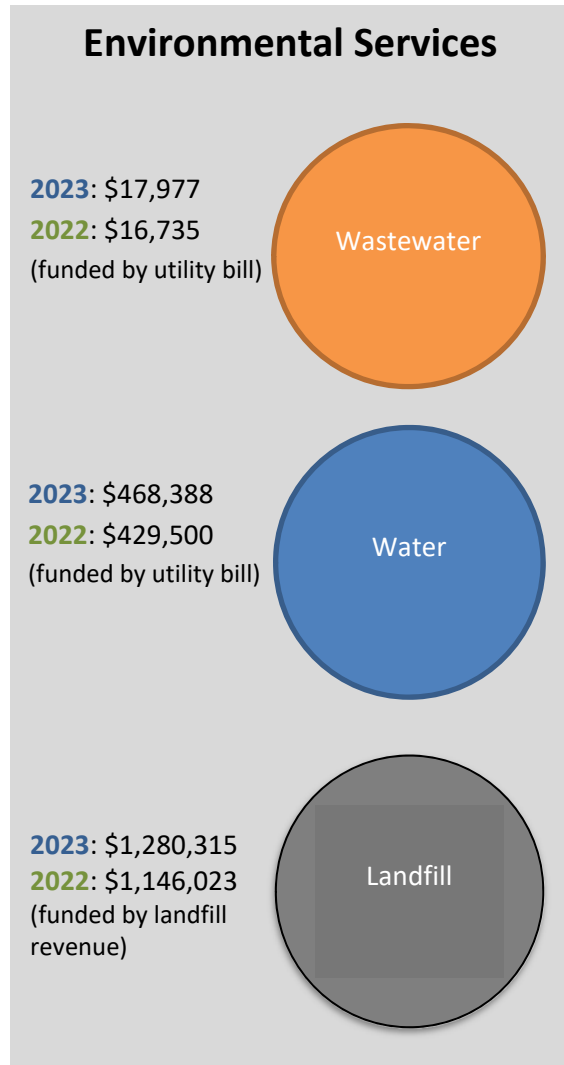
Key Infrastructure Projects

Department	Project	Dollar Value
Transportation	Bunny Trail Repairs	200,000
Transportation	Long Lake Estates Culvert	175,000
Transportation	Burnside Bridge Rehab	150,000
Transportation	Hillview Rd Rehab	129,500
Transportation	McDougall Rd Culvert Liner	85,000
Transportation	Compactor Roller	35,000
Parks & Recreation	Capital costs for WPS Rec & Culture Centre	828,078
Parks & Recreation	Nobel Community Hall Renovation	246,000
Parks & Recreation	Tractor/Mower	150,000
Parks & Recreation	Waubamik Hall Renovations	72,500
Parks & Recreation	Portage Lake Boat Launch	25,000
Parks & Recreation	Swim Barriers	25,000
Parks & Recreation	Long Lake Boat Launch Relocation	15,000
Parks & Recreation	Parks & Trails Master Plan	15,000
Parks & Recreation	Various Minor Capital Projects	55,550
Landfill	Landfill Shop	750,000
General Government	Various Minor Capital Projects	26,000
Crawford Septic	Septic Assessment	25,000
Fire	Heating upgrade for Station 1	15,000
Fire	Squad pickup	25,000
Fire	Minor Capital Projects	41,500
Total Capital Projects		\$3,089,128

Capital Budget Funding

Revenue Stream	Source	Dollar Value
Grants	Ontario Community Infrastructure Fund (annual)	295,717
Grants	Ontario Municipal Partnership Fund (annual)	449,165
Grants	Canada Community-Building Fund (annual)	212,241
Grants	Northern Ontario Heritage Fund Corporation (application based)	238,875
Grants	Northern Ontario Resource Development Support Fund (annual)	120,618
Donation	OTT Financial	50,000
Reserves	Transfer to capital	1,722,512
Total Capital Revenue		\$3,089,128

2023 Operating Costs (User rate)



Operating Costs Highlights

- Mayor and Council increase due to wage increases and a higher budget for conferences. Computer costs are now fully allocated out of IT to all departments.
- Administration increase due to wage increases and computer costs are now fully allocated out of IT to all departments.
- Fire department increase due to wage increases, cost escalation in safety equipment and fuel and starting to build a reserve for future SCBA replacement.
- Building department increase due to wage and mileage increases, escalating insurance costs and computer costs are now fully allocated out of IT to all departments.
- Transportation General decrease due to the maturity of certain municipal debt for past roads projects. Operations increase is due to wage increases and escalating costs for fuel and various materials and supplies.
- Parks department increase due to wage increases, escalating costs for fuel and further funding towards the West Parry Sound Recreation and Cultural Centre.
- Planning and Economic Development increase relates to adding salary and benefit costs associated with hiring a Planner.

Municipality of McDougall

2023 Tax Supported Operating Budget Summary

Description	2023 Budget			2022 Budget			Budget Changes 2023/2022	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<u>General Revenue</u>	-	5,381,033	(5,381,033)	-	5,126,278	(5,126,278)	(254,755)	-5.0%
<u>Education</u>	1,273,701	1,273,701	-	1,252,065	1,252,065	-	-	#DIV/0!
<u>General Government</u>								
Mayor and Council	215,775	3,500	212,275	189,776	3,500	186,276	25,999	14.0%
Elections	5,400	-	5,400	20,400	16,000	4,400	1,000	22.7%
Administration	728,331	11,032	717,299	682,415	42,431	639,984	77,315	12.1%
Information Technology	72,000	72,000	-	73,000	21,550	51,450	(51,450)	-100.0%
Finance	338,793	241,500	97,293	319,671	199,500	120,171	(22,878)	-19.0%
Asset Management	21,000	9,000	12,000	42,500	9,000	33,500	(21,500)	-64.2%
<u>Protection: Persons and Properties</u>								
Fire Department	496,903	15,000	481,903	453,136	15,000	438,136	43,767	10.0%
Police Services: OPP contract	498,490	-	498,490	507,282	-	507,282	(8,792)	-1.7%
By-Law Enforcement	43,350	500	42,850	40,850	500	40,350	2,500	6.2%
Emergency Planning	5,550	15,000	(9,450)	43,050	40,000	3,050	(12,500)	-409.8%
Animal Control	5,500	-	5,500	5,500	-	5,500	-	0.0%
Building Department	197,802	160,500	37,302	171,061	158,500	12,561	24,741	197.0%
<u>Transportation Services</u>								
General	459,551	85,000	374,551	559,208	115,300	443,908	(69,357)	-15.6%
Operations	1,370,930	-	1,370,930	1,234,851	-	1,234,851	136,079	11.0%
<u>Environmental Services</u>								
Water System	468,388	468,388	-	429,500	429,500	-	-	#DIV/0!
Wastewater	17,977	17,977	-	16,735	16,735	-	-	#DIV/0!
Waste Management	209,827	-	209,827	206,060	-	206,060	3,767	1.8%
Landfill	1,026,432	1,280,315	(253,883)	974,093	1,146,023	(171,930)	(81,953)	-47.7%

Municipality of McDougall

2023 Tax Supported Operating Budget Summary

Description	2023 Budget			2022 Budget			Budget Changes 2023/2022	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<u>Health/Social/Family Services</u>								
Land Ambulance	267,377	-	267,377	254,012	-	254,012	13,365	5.3%
Health Unit	82,610	-	82,610	84,067	-	84,067	(1,457)	-1.7%
DSSAB	348,205	-	348,205	336,241	-	336,241	11,964	3.6%
Belvedere	105,898	-	105,898	105,898	-	105,898	-	0.0%
<u>Recreation & Culture</u>								
Parks Department	493,920	7,850	486,070	428,816	6,850	421,966	64,104	15.2%
Culture								
Museum	13,000	-	13,000	16,650	-	16,650	(3,650)	-21.9%
Library	49,399	7,350	42,049	48,430	7,350	41,080	969	2.4%
<u>Planning & Economic Development</u>	233,537	-	233,537	124,840	14,025	110,815	122,722	110.7%
Total Operating Budget	9,049,646	9,049,646	-	8,620,107	8,620,107	-	-	-
Total Capital Budget	3,089,128	3,089,128	-	2,362,164	2,362,164	-	-	-
Total Budget	12,138,774	12,138,774	-	10,982,271	10,982,271	-	-	-

Budget Department by Category



From Category: 300 To Category: 8500
 Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
 Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
General Municipal Property Tax						
1-3-00300-0400	Municipal Taxation - Residential	-4,855,563	-4,588,420	-4,588,417	267,143	-5.82
1-3-00300-0401	Municipal Taxation - Commercial	-60,755	-57,386	-56,910	3,369	-5.87
1-3-00300-0402	Municipal Taxation - Industrial	-19,874	-13,911	-13,911	5,963	-42.87
1-3-00300-0403	Municipal Taxation - Farmlands	-1,716	-1,785	-1,785	-69	3.87
1-3-00300-0404	Municipal Taxation - Managed Forests	-7,891	-7,303	-7,303	588	-8.05
1-3-00300-0410	Municipal Supplemental - Residential	-30,000	-40,000	-30,486	-10,000	25.00
1-3-00300-0411	Municipal Supplemental - Commercial	0	0	-131	0	0.00
1-3-00300-0412	Municipal Supplemental - Industrial	0	0	-2,469	0	0.00
Total Revenue		-4,975,799	-4,708,805	-4,701,412	-266,994	
1-4-00300-0410	Taxes Written Off - Residential	0	0	6,891	0	0.00
1-4-00300-0412	Taxes Written Off - Industrial	0	0	28	0	0.00
1-4-00300-0413	Taxes Written Off - Farmlands	0	0	-7	0	0.00
1-4-00300-0414	Taxes Written Off - Managed Forests	0	0	-178	0	0.00
Total Expenditure		0	0	6,734	0	
General Municipal Property Tax (Surplus)/Deficit		-4,975,799	-4,708,805	-4,694,678	-266,994	
Report Total -->		-4,975,799	-4,708,805	-4,694,678	-266,994	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Payments in Lieu						
1-3-00310-0420	PIL - Tax Assistance Program	-16,500	-16,000	-16,888	500	-3.13
1-3-00310-0421	PIL - Ontario Hydro	-14,000	-14,000	-14,313	0	0.00
1-3-00310-0422	PIL - Railway Right Of Way	-27,000	-27,000	-27,386	0	0.00
1-3-00310-0423	Education PIL	0	0	-27,238	0	0.00
Total Revenue		-57,500	-57,000	-85,825	-500	
Payments in Lieu (Surplus)/Deficit		-57,500	-57,000	-85,825	-500	
Report Total -->		-5,033,299	-4,765,805	-4,780,503	-267,494	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
English Public Education Property Tax						
1-3-00400-0400	English Public Education Taxation - Resi	-1,145,699	-1,128,775	-1,128,153	16,924	-1.50
1-3-00400-0403	English Public Education Taxation - Farm	-426	-462	-462	-36	7.79
1-3-00400-0404	English Public Education Taxation - Mana	-1,958	-1,889	-1,889	69	-3.65
1-3-00400-0410	English Public Education Taxation - Supp	0	0	-7,594	0	0.00
Total Revenue		-1,148,083	-1,131,126	-1,138,098	-16,957	
1-4-00400-1192	Taxes Written Off - English Public	0	0	1,407	0	0.00
1-4-00400-2050	School Board Requisitions - English Publ	1,205,511	1,186,187	1,190,769	-19,324	-1.63
Total Expenditure		1,205,511	1,186,187	1,192,176	-19,324	
English Public Education Property Tax (Surplus)/Deficit		57,428	55,061	54,078	2,367	
Report Total -->		-4,975,871	-4,710,744	-4,726,425	-265,127	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
English Seperate Education Property Tax						
1-3-00410-0400	English Separate Education Taxation - Re	-56,893	-57,704	-55,848	-811	1.41
1-3-00410-0410	English Separate Education Taxation - Su	0	0	-298	0	0.00
Total Revenue		-56,893	-57,704	-56,146	811	
1-4-00410-1192	Taxes Written Off - English Separate	0	0	340	0	0.00
1-4-00410-2050	School Board Requisitions - English Sepa	65,712	65,878	64,691	166	0.25
Total Expenditure		65,712	65,878	65,031	166	
English Seperate Education Property Tax (Surplus)/Deficit		8,819	8,174	8,885	645	
Report Total -->		-4,967,052	-4,702,570	-4,717,540	-264,482	



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
French Public Education Property Tax						
1-3-00420-0400	French Public Education Taxation - Resid	-622	0	-622	622	0.00
Total Revenue		-622	0	-622	-622	
1-4-00420-2050	School Board Requisitions - French Publi	622	0	622	-622	0.00
Total Expenditure		622	0	622	-622	
French Public Education Property Tax (Surplus)/Deficit		0	0	0	0	
Report Total -->		-4,967,052	-4,702,570	-4,717,540	-264,482	



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
French Seperate Education Property Tax						
1-3-00430-0400	French Separate Education Taxation - Re	-1,856	0	-1,856	1,856	0.00
Total Revenue		-1,856	0	-1,856	-1,856	
1-4-00430-2050	School Board Requisitions - French Sepai	1,856	0	1,856	-1,856	0.00
Total Expenditure		1,856	0	1,856	-1,856	
French Seperate Education Property Tax (Surplus)/Deficit		0	0	0	0	
Report Total -->		-4,967,052	-4,702,570	-4,717,540	-264,482	



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
No Support Education Property Taxes						
1-3-00440-0401	No Support Education Taxation - Comm	-54,294	-53,403	-52,854	891	-1.67
1-3-00440-0402	No Support Education Taxation - Industri	-11,953	-9,832	-8,922	2,121	-21.57
1-3-00440-0410	No Support Education Taxation - Supp	0	0	-1,531	0	0.00
Total Revenue		-66,247	-63,235	-63,307	-3,012	
1-4-00440-1192	Taxes Written Off - No Support	0	0	17	0	0.00
Total Expenditure		0	0	17	0	
No Support Education Property Taxes (Surplus)/Deficit		-66,247	-63,235	-63,290	-3,012	
Report Total -->		-5,033,299	-4,765,805	-4,780,830	-267,494	



From Category: 300 To Category: 8500
Account Code: ??-?-?????-???? To : ??-?-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Ontario Municipal Partnership Fund						
1-3-00500-0430	Ontario Municipal Partnership Fund	-347,734	-360,473	-781,800	-12,739	3.53
Total Revenue		-347,734	-360,473	-781,800	12,739	

Ontario Municipal Partnership Fund (Surplus)/Deficit		-347,734	-360,473	-781,800	12,739	

Report Total -->		-5,381,033	-5,126,278	-5,562,630	-254,755	



From Category: 300 To Category: 8500
Account Code: ?-?-?????-???? To : ?-?-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Ontario Specific Grants						
Ontario Specific Grants (Surplus)/Deficit		0	0	0	0	

Report Total -->		-5,381,033	-5,126,278	-5,562,630	-254,755	



From Category: 300 To Category: 8500
Account Code: ??-?-?????-???? To : ??-?-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Federal Specific Grants						
1-3-00502-0435	Federal Gas Tax Program - AMO	0	0	-171,389	0	0.00
Total Revenue		0	0	-171,389	0	

Federal Specific Grants (Surplus)/Deficit		0	0	-171,389	0	

Report Total -->		-5,381,033	-5,126,278	-5,734,019	-254,755	



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Interest, Penalties and Commissions						
1-3-00800-0440	Penalties & Interest on Taxes	-75,000	-77,000	-70,420	-2,000	2.60
Total Revenue		-75,000	-77,000	-70,420	2,000	
Interest, Penalties and Commissions (Surplus)/Deficit		-75,000	-77,000	-70,420	2,000	
Report Total -->		-5,456,033	-5,203,278	-5,804,439	-252,755	

Budget Department by Category



From Category: 300 To Category: 8500
 Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET

Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Other Revenue						
1-3-00850-0450	Interest Income	-60,000	-38,000	-123,817	22,000	-57.89
1-3-00850-0455	Tax Certificates	-5,500	-5,000	-5,130	500	-10.00
1-3-00850-0456	Lottery Licences	0	0	-307	0	0.00
1-3-00850-0457	NSF Fees	-250	-250	-359	0	0.00
1-3-00850-0460	Shore Road Allowance Admin Fee	-250	-250	-450	0	0.00
1-3-00850-0461	Planning Admin Fee	-2,500	-1,000	-2,900	1,500	-150.00
1-3-00850-0462	P.O.A. Fines Recovered	-10,000	-10,000	-6,572	0	0.00
1-3-00850-0463	Sale Of Municipal Property	-10,000	-10,000	-31,925	0	0.00
1-3-00850-0464	Other Revenues	-26,000	-8,000	-30,696	18,000	-225.00
1-3-00850-0466	Henvey Community Grant	-52,000	-50,000	-53,475	2,000	-4.00
Total Revenue		-166,500	-122,500	-255,631	-44,000	
1-4-00850-3000	Transfer to Reserves - Other Revenue	52,000	50,000	53,475	-2,000	-4.00
Total Expenditure		52,000	50,000	53,475	-2,000	
Other Revenue (Surplus)/Deficit		-114,500	-72,500	-202,156	-42,000	
Report Total -->		-5,570,533	-5,275,778	-6,006,595	-294,755	

Budget Department by Category



From Category: 300

To Category: 8500

Budget Detail: FINAL BUDGET

Account Code: ??-?????-????

To : ??-?????-????

Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Mayor & Council						
1-3-01000-0437	Recovery of Expenses - Council	-3,500	-3,500	-3,370	0	0.00
	Total Revenue	-3,500	-3,500	-3,370	0	
1-4-01000-1115	Remuneration - Council	122,395	117,687	117,849	-4,708	-4.00
1-4-01000-1116	Special Meetings - Council	2,122	2,040	1,780	-82	-4.02
1-4-01000-1120	Payroll Overhead Burden Council	12,905	12,420	11,215	-485	-3.90
1-4-01000-1121	OMERS - Council	11,016	10,592	7,834	-424	-4.00
1-4-01000-1122	Employee Benefits - Council	24,227	18,207	13,447	-6,020	-33.06
1-4-01000-1131	Telephone - Council	750	750	342	0	0.00
1-4-01000-1137	Memberships/Subscriptions - Council	2,400	2,400	2,386	0	0.00
1-4-01000-1141	Meeting Costs - Council	1,000	1,000	1,166	0	0.00
1-4-01000-1150	Computer Operation & Supplies - Council	5,760	2,100	6,069	-3,660	-174.29
1-4-01000-1160	Workshops/Training Courses - Council	2,800	2,000	894	-800	-40.00
1-4-01000-1161	Conferences - Council	15,000	6,000	6,971	-9,000	-150.00
1-4-01000-1162	Mileage - Council	1,800	1,500	1,322	-300	-20.00
1-4-01000-1170	Insurance - Council	2,100	1,580	1,703	-520	-32.91
1-4-01000-1175	Professional Fees Legal - Council	2,500	2,500	0	0	0.00
1-4-01000-1185	Donations - Council	9,000	9,000	7,450	0	0.00
	Total Expenditure	215,775	189,776	180,428	-25,999	
	Mayor & Council (Surplus)/Deficit	212,275	186,276	177,058	25,999	
	Report Total -->	-5,358,258	-5,089,502	-5,829,537	-268,756	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Elections						
1-3-01100-0464	Other Revenues - Elections	0	-16,000	-17,220	-16,000	100.00
Total Revenue		0	-16,000	-17,220	16,000	
1-4-01100-1181	Election Expenses	0	16,000	18,209	16,000	100.00
1-4-01100-1184	Compliance Committee	400	400	400	0	0.00
1-4-01100-3000	Transfer to Reserves - Elections	5,000	4,000	4,000	-1,000	-25.00
Total Expenditure		5,400	20,400	22,609	15,000	
Elections (Surplus)/Deficit		5,400	4,400	5,389	1,000	
Report Total -->		-5,352,858	-5,085,102	-5,824,148	-267,756	

Budget Department by Category



From Category: 300 To Category: 8500
 Account Code: ??-?-?????-???? To : ??-?-?????-????

Budget Detail: FINAL BUDGET

Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Administration						
1-3-01200-0437	Recovery of Expenses - Administration	-11,032	-42,431	-42,423	-31,399	74.00
	Total Revenue	-11,032	-42,431	-42,423	31,399	
1-4-01200-1000	Salaries Full Time - Admin	368,375	349,207	349,260	-19,168	-5.49
1-4-01200-1120	Payroll Overhead Burden - Admin	35,983	34,408	34,887	-1,575	-4.58
1-4-01200-1121	OMERS - Admin	40,572	38,185	38,663	-2,387	-6.25
1-4-01200-1122	Employee Benefits - Admin	39,533	30,174	38,471	-9,359	-31.02
1-4-01200-1130	Office Supplies/Materials - Admin	2,500	2,500	3,638	0	0.00
1-4-01200-1131	Telephone - Admin	8,500	8,500	9,374	0	0.00
1-4-01200-1132	Internet Service - Admin	2,000	1,700	1,601	-300	-17.65
1-4-01200-1133	Postage/Courier - Admin	9,000	9,000	11,335	0	0.00
1-4-01200-1134	Printing/Photocopy Costs - Admin	6,500	6,500	5,475	0	0.00
1-4-01200-1135	Supplies/Services - Admin	7,500	7,500	5,768	0	0.00
1-4-01200-1136	Advertising - Admin	1,000	1,000	3,538	0	0.00
1-4-01200-1137	Memberships/Subscriptions - Admin	2,500	2,500	1,131	0	0.00
1-4-01200-1138	Food & Beverage - Admin	2,000	2,000	2,080	0	0.00
1-4-01200-1145	Office Equipment - Admin	1,500	1,500	41	0	0.00
1-4-01200-1150	Computer Operation & Supplies - Admin	21,600	5,000	5,331	-16,600	-332.00
1-4-01200-1160	Workshops/Training Courses - Admin	5,000	5,000	661	0	0.00
1-4-01200-1161	Conferences - Admin	2,000	2,000	1,593	0	0.00
1-4-01200-1162	Mileage - Admin	550	500	0	-50	-10.00
1-4-01200-1163	Health & Safety - Admin	500	500	556	0	0.00
1-4-01200-1170	Insurance - Admin	18,000	23,360	21,562	5,360	22.95
1-4-01200-1175	Professional Fees Legal - Admin	10,000	10,000	5,289	0	0.00
1-4-01200-1176	Professional Fees Audit - Admin	19,750	18,825	19,596	-925	-4.91
1-4-01200-1180	Staff Appreciation - Admin	7,000	7,000	8,095	0	0.00
1-4-01200-1183	Miscellaneous - Admin	500	500	46	0	0.00
1-4-01200-2040	Annual Levy - MPAC	83,393	83,709	83,709	316	0.38
1-4-01200-9999	Penny Rounding Short/Over	0	0	1	0	0.00
	Total Expenditure	695,756	651,068	651,701	-44,688	
	Administration (Surplus)/Deficit	684,724	608,637	609,278	76,087	
	Report Total -->	-4,668,134	-4,476,465	-5,214,870	-191,669	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Admin Buildings						
1-4-01225-2001	Water/Wastewater - Admin Bldg	1,075	1,047	1,047	-28	-2.67
1-4-01225-2002	Hydro - Admin Bldg	13,500	13,500	15,701	0	0.00
1-4-01225-2003	Maintenance Supplies - Admin Bldg	500	500	158	0	0.00
1-4-01225-2004	Maintenance Repairs - Admin Bldg	2,500	2,500	366	0	0.00
1-4-01225-2005	Equipment & Repairs - Admin Bldg	4,500	4,500	127	0	0.00
1-4-01225-2007	Grounds Maintenance - Admin Bldg	500	500	67	0	0.00
1-4-01225-2008	Janitorial Cleaning Contracts - Admin BI	10,000	8,800	9,228	-1,200	-13.64
Total Expenditure		32,575	31,347	26,694	-1,228	
Admin Buildings (Surplus)/Deficit		32,575	31,347	26,694	1,228	
Report Total -->		-4,635,559	-4,445,118	-5,188,176	-190,441	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Information Technology						
1-3-01300-0437	Recovery of Expenses - IT	-72,000	-21,550	-16,550	50,450	-234.11
Total Revenue		-72,000	-21,550	-16,550	-50,450	
1-4-01300-1150	Computer Operation & Supplies - IT	42,000	48,000	25,382	6,000	12.50
1-4-01300-1151	Consultation Services - IT	30,000	25,000	28,236	-5,000	-20.00
Total Expenditure		72,000	73,000	53,618	1,000	
Information Technology (Surplus)/Deficit		0	51,450	37,068	-51,450	
Report Total -->		-4,635,559	-4,393,668	-5,151,108	-241,891	

Budget Department by Category

From Category: 300 **To Category:** 8500
Account Code: ?-?-?????-???? **To :** ?-?-?????-????

Budget Detail: FINAL BUDGET

Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Finance						
1-3-01400-0437	Recovery of Expenses - Finance	0	0	-257	0	0.00
Total Revenue		0	0	-257	0	
1-4-01400-1000	Salaries Full Time - Finance	187,654	180,436	183,895	-7,218	-4.00
1-4-01400-1120	Payroll Overhead Burden - Finance	19,610	18,826	19,002	-784	-4.16
1-4-01400-1121	OMERS - Finance	19,991	19,174	19,197	-817	-4.26
1-4-01400-1122	Employee Benefits - Finance	20,268	20,435	19,753	167	0.82
1-4-01400-1131	Telephone - Finance	1,000	1,000	280	0	0.00
1-4-01400-1136	Advertising - Finance	250	250	124	0	0.00
1-4-01400-1137	Memberships/Subscriptions - Finance	2,000	2,000	1,898	0	0.00
1-4-01400-1150	Computer Operation & Supplies - Finance	11,520	2,050	2,050	-9,470	-461.95
1-4-01400-1160	Workshops/Training Courses - Finance	2,500	3,500	1,348	1,000	28.57
1-4-01400-1161	Conferences - Finance	3,500	2,500	3,048	-1,000	-40.00
1-4-01400-1162	Mileage - Finance	500	500	198	0	0.00
1-4-01400-1175	Professional Fees - Finance	2,000	2,000	0	0	0.00
1-4-01400-1191	Service Charges - Finance	14,000	15,000	11,910	1,000	6.67
1-4-01400-1192	Taxes Written Off - Finance	2,000	2,000	6,223	0	0.00
Total Expenditure		286,793	269,671	268,926	-17,122	
Finance (Surplus)/Deficit		286,793	269,671	268,669	17,122	
Report Total -->		-4,348,766	-4,123,997	-4,882,439	-224,769	



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Asset Management						
1-3-01500-0575	Transfer from Reserves - Asset Mgmt	-9,000	-9,000	0	0	0.00
Total Revenue		-9,000	-9,000	0	0	
1-4-01500-1151	Consultation Services - Asset Mgmt	20,000	40,500	31,940	20,500	50.62
1-4-01500-1160	Workshops/Training Courses - Asset Mgn	1,000	2,000	0	1,000	50.00
Total Expenditure		21,000	42,500	31,940	21,500	
Asset Management (Surplus)/Deficit		12,000	33,500	31,940	-21,500	
Report Total -->		-4,336,766	-4,090,497	-4,850,499	-246,269	

Budget Department by Category



From Category: 300 To Category: 8500
 Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET

Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Fire - General						
1-3-02000-0437	Recovery of Expenses -Fire Marque	-5,000	-5,000	0	0	0.00
1-3-02000-0464	Other Revenues - Fire	-5,000	-5,000	-5,250	0	0.00
1-3-02000-0495	Firefighting Rescue Response - MTO	-5,000	-5,000	0	0	0.00
Total Revenue		-15,000	-15,000	-5,250	0	
1-4-02000-1000	Salaries Full Time - Fire	95,472	91,800	93,996	-3,672	-4.00
1-4-02000-1001	Salaries Part Time - Fire	129,418	124,440	125,745	-4,978	-4.00
1-4-02000-1002	Wages Overtime - Fire	0	0	203	0	0.00
1-4-02000-1120	Payroll Overhead Burden - Fire	26,238	25,698	24,571	-540	-2.10
1-4-02000-1121	OMERS - Fire	10,209	9,768	9,782	-441	-4.51
1-4-02000-1122	Employee Benefits - Fire	11,741	11,683	11,652	-58	-0.50
1-4-02000-1130	Office Supplies/Materials - Fire	300	300	122	0	0.00
1-4-02000-1131	Telephone - Fire	2,400	2,400	2,400	0	0.00
1-4-02000-1132	Internet Service - Fire	1,500	1,200	1,583	-300	-25.00
1-4-02000-1135	Supplies/Services - Fire	3,000	3,000	5,042	0	0.00
1-4-02000-1136	Advertising - Fire	500	0	392	-500	0.00
1-4-02000-1137	Memberships/Subscriptions - Fire	2,400	300	1,953	-2,100	-700.00
1-4-02000-1138	Food & Beverage - Fire	1,400	500	1,231	-900	-180.00
1-4-02000-1139	Clothing Allowance - Fire	250	250	0	0	0.00
1-4-02000-1140	Uniforms - Fire	3,000	3,000	2,585	0	0.00
1-4-02000-1145	Office Equipment - Fire	2,000	2,000	0	0	0.00
1-4-02000-1150	Computer Operation & Supplies - Fire	2,200	1,500	2,068	-700	-46.67
1-4-02000-1160	Workshops/Training Courses - Fire	10,000	10,000	6,886	0	0.00
1-4-02000-1161	Conferences - Fire	800	800	0	0	0.00
1-4-02000-1162	Mileage - Fire	8,500	7,000	6,916	-1,500	-21.43
1-4-02000-1163	Health & Safety - Fire	600	600	1,395	0	0.00
1-4-02000-1170	Insurance - Fire	34,300	30,330	31,960	-3,970	-13.09
1-4-02000-1183	Miscellaneous - Fire	1,000	500	1,132	-500	-100.00
1-4-02000-2026	Radio Maintenance - Fire	2,000	2,000	932	0	0.00
1-4-02000-2027	Radio Licences - Fire	1,780	1,650	1,667	-130	-7.88
1-4-02000-2060	Safety Equipment/Prot. Clothing - Fire	22,000	15,000	16,988	-7,000	-46.67
1-4-02000-2061	Firefighting Tools/Equipment - Fire	12,000	14,000	12,168	2,000	14.29
1-4-02000-2062	Mutual Aid Agreement - Fire	1,500	1,500	450	0	0.00
1-4-02000-2063	Fire Prevention - Fire	500	500	1,188	0	0.00
1-4-02000-2064	Forest Fire Management Fee - Fire	4,720	4,720	4,720	0	0.00
1-4-02000-2065	Expendable Supplies - Fire	2,000	2,000	367	0	0.00
1-4-02000-2066	Central Communications - Fire	4,000	4,000	3,858	0	0.00
1-4-02000-3000	Transfer to Reserves - Fire	30,000	15,000	5,250	-15,000	-100.00
Total Expenditure		427,728	387,439	379,202	-40,289	
Fire - General (Surplus)/Deficit		412,728	372,439	373,952	40,289	
Report Total -->		-3,924,038	-3,718,058	-4,476,547	-205,980	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Fire Building - #1 Nobel						
1-4-02025-2000	Heating - #1 Nobel	4,000	2,400	3,134	-1,600	-66.67
1-4-02025-2001	Water/Wastewater - #1 Nobel	1,075	1,047	1,047	-28	-2.67
1-4-02025-2002	Hydro - #1 Nobel	8,000	11,750	11,190	3,750	31.91
1-4-02025-2003	Maintenance Supplies - #1 Nobel	400	400	744	0	0.00
1-4-02025-2004	Maintenance Repairs - #1 Nobel	1,000	1,000	1,167	0	0.00
1-4-02025-2005	Equipment & Repairs - #1 Nobel	2,000	2,000	2,713	0	0.00
Total Expenditure		16,475	18,597	19,995	2,122	
Fire Building - #1 Nobel (Surplus)/Deficit		16,475	18,597	19,995	-2,122	
Report Total -->		-3,907,563	-3,699,461	-4,456,552	-208,102	



From Category: 300		To Category: 8500		Budget Detail: FINAL BUDGET		
Account Code: ??-?????-????		To : ??-?????-????		Year: 2023		
Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Fire Building - #2 Waubamik						
1-4-02030-2000	Heating - #2 Waubamik	4,500	3,100	4,540	-1,400	-45.16
1-4-02030-2002	Hydro - #2 Waubamik	2,000	2,000	2,247	0	0.00
1-4-02030-2003	Maintenance Supplies - #2 Waubamik	400	400	464	0	0.00
1-4-02030-2004	Maintenance Repairs - #2 Waubamik	1,500	1,500	5,117	0	0.00
1-4-02030-2005	Equipment & Repairs - #2 Waubamik	1,500	1,500	89	0	0.00
Total Expenditure		9,900	8,500	12,457	-1,400	
Fire Building - #2 Waubamik (Surplus)/Deficit		9,900	8,500	12,457	1,400	
Report Total -->		-3,897,663	-3,690,961	-4,444,095	-206,702	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Fire Vehicles						
1-4-02050-2200	Vehicles - Fire	30,800	30,850	23,733	50	0.16
1-4-02050-2203	Fuel - Fire	12,000	7,750	13,773	-4,250	-54.84
Total Expenditure		42,800	38,600	37,506	-4,200	
Fire Vehicles (Surplus)/Deficit		42,800	38,600	37,506	4,200	
Report Total -->		-3,854,863	-3,652,361	-4,406,589	-202,502	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Ontario Provincial Police						
1-4-02100-2040	Ontario Provincial Police	498,490	507,282	503,869	8,792	1.73
Total Expenditure		498,490	507,282	503,869	8,792	
Ontario Provincial Police (Surplus)/Deficit		498,490	507,282	503,869	-8,792	
Report Total -->		-3,356,373	-3,145,079	-3,902,720	-211,294	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?-?????-???? To : ??-?-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Bylaw Enforcement						
1-3-02200-0500	Bylaw Enforcement Fines	-500	-500	0	0	0.00
Total Revenue		-500	-500	0	0	
1-4-02200-1130	Office Supplies/Materials - Bylaw	350	350	0	0	0.00
1-4-02200-1160	Workshops/Training Courses - Bylaw	3,000	1,500	0	-1,500	-100.00
1-4-02200-1170	Insurance - Bylaw	1,000	0	0	-1,000	0.00
1-4-02200-1175	Professional Fees Legal - Bylaw	2,000	2,000	0	0	0.00
1-4-02200-1183	Miscellaneous - Bylaw	1,000	1,000	368	0	0.00
1-4-02200-2040	Contracted Services - Bylaw	36,000	36,000	30,720	0	0.00
Total Expenditure		43,350	40,850	31,088	-2,500	
Bylaw Enforcement (Surplus)/Deficit		42,850	40,350	31,088	2,500	
Report Total -->		-3,313,523	-3,104,729	-3,871,632	-208,794	



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Emergency Planning						
1-3-02300-0575	Transfer from Reserves - Emergency Plar	-15,000	-40,000	-31,727	-25,000	62.50
Total Revenue		-15,000	-40,000	-31,727	25,000	
1-4-02300-1135	Supplies/Services - Emergency Planning	2,500	40,000	1,913	37,500	93.75
1-4-02300-2005	Equipment & Repairs - Emergency Planni	500	500	0	0	0.00
1-4-02300-2067	Emergency Management	2,500	2,500	589	0	0.00
1-4-02300-2202	Fuel - Emergency Planning	50	50	0	0	0.00
Total Expenditure		5,550	43,050	2,502	37,500	
Emergency Planning (Surplus)/Deficit		-9,450	3,050	-29,225	-12,500	
Report Total -->		-3,322,973	-3,101,679	-3,900,857	-221,294	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Animal Control						
1-4-02400-2040	Contracted Services - Animal Control	5,500	5,500	3,221	0	0.00
Total Expenditure		5,500	5,500	3,221	0	

Animal Control (Surplus)/Deficit		5,500	5,500	3,221	0	

Report Total -->		-3,317,473	-3,096,179	-3,897,636	-221,294	

Budget Department by Category



From Category: 300 To Category: 8500
 Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET

Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Building - General						
1-3-02800-0464	Compliance - Building	-500	-500	-872	0	0.00
1-3-02800-0510	Building Permits	-110,000	-110,000	-257,466	0	0.00
1-3-02800-0515	Admin Fee - Building	0	0	-7,450	0	0.00
1-3-02800-0575	Transfer from Reserves - Building	-50,000	-48,000	0	2,000	-4.17
Total Revenue		-160,500	-158,500	-265,788	-2,000	
1-4-02800-1000	Salaries Full Time - Building	107,827	103,680	105,325	-4,147	-4.00
1-4-02800-1001	Salaries Part Time - Building	10,000	8,000	7,136	-2,000	-25.00
1-4-02800-1120	Payroll Overhead Burden - Building	10,733	10,380	11,215	-353	-3.40
1-4-02800-1121	OMERS - Building	12,013	11,503	11,518	-510	-4.43
1-4-02800-1122	Employee Benefits - Building	10,919	10,758	10,354	-161	-1.50
1-4-02800-1131	Telephone - Building	800	800	752	0	0.00
1-4-02800-1137	Memberships/Subscriptions - Building	1,600	1,500	957	-100	-6.67
1-4-02800-1139	Clothing Allowance - Building	500	500	0	0	0.00
1-4-02800-1145	Office Equipment - Building	300	300	172	0	0.00
1-4-02800-1150	Computer Operation & Supplies - Building	15,760	6,000	3,290	-9,760	-162.67
1-4-02800-1160	Workshops/Training Courses - Building	4,500	4,500	0	0	0.00
1-4-02800-1161	Conferences - Building	1,000	1,000	0	0	0.00
1-4-02800-1162	Mileage - Building	12,750	8,640	11,016	-4,110	-47.57
1-4-02800-1170	Insurance - Building	6,600	250	261	-6,350	-2540.00
1-4-02800-1175	Professional Fees - Building	2,000	2,000	552	0	0.00
1-4-02800-1183	Miscellaneous - Building	500	500	0	0	0.00
Total Expenditure		197,802	170,311	162,548	-27,491	
Building - General (Surplus)/Deficit		37,302	11,811	-103,240	25,491	
Report Total -->		-3,280,171	-3,084,368	-4,000,876	-195,803	



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Building - Vehicles						
1-4-02825-2202	Fuel - Building	0	750	0	750	100.00
Total Expenditure		0	750	0	750	
Building - Vehicles (Surplus)/Deficit		0	750	0	-750	
Report Total -->		-3,280,171	-3,083,618	-4,000,876	-196,553	

Budget Department by Category



From Category: 300 To Category: 8500
 Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET

Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Transportation - General						
1-3-03000-0437	Recovery of Expenses - Transportation	0	0	-6,384	0	0.00
1-3-03000-0464	Other Revenues - Transportation	-72,500	-68,000	-71,145	4,500	-6.62
1-3-03000-0520	Quarry Revenues - Transportation	-12,500	-12,500	-17,632	0	0.00
1-3-03000-0575	Transfer from Reserves - Transportation	0	-34,800	-24,177	-34,800	100.00
Total Revenue		-85,000	-115,300	-119,338	30,300	
1-4-03000-1000	Salaries Full Time - Transportation	91,520	88,000	-10	-3,520	-4.00
1-4-03000-1001	Salaries Part Time - Transportation	0	0	715	0	0.00
1-4-03000-1002	Wages Overtime - Transportation	0	0	494	0	0.00
1-4-03000-1120	Payroll Overhead Burden - Transportation	8,746	8,403	147	-343	-4.08
1-4-03000-1121	OMERS - Transportation	10,378	9,940	3	-438	-4.41
1-4-03000-1122	Employee Benefits - Transportation	9,005	7,297	58	-1,708	-23.41
1-4-03000-1130	Office Supplies/Materials - Transportati	600	500	640	-100	-20.00
1-4-03000-1131	Telephone - Transportation	2,500	3,500	2,192	1,000	28.57
1-4-03000-1133	Postage/Courier - Transportation	150	150	0	0	0.00
1-4-03000-1134	Printing/Photocopy Costs - Transportatio	100	100	89	0	0.00
1-4-03000-1135	Supplies/Services - Transportation	500	500	564	0	0.00
1-4-03000-1136	Advertising - Transportation	500	500	374	0	0.00
1-4-03000-1137	Memberships/Subscriptions - Transportati	1,500	1,500	1,502	0	0.00
1-4-03000-1138	Food & Beverage - Transportation	1,500	1,200	2,161	-300	-25.00
1-4-03000-1139	Clothing Allowance - Transportation	3,500	3,500	1,530	0	0.00
1-4-03000-1150	Computer Operation & Supplies - Transpc	6,480	2,400	3,533	-4,080	-170.00
1-4-03000-1160	Workshops/Training Courses - Transporta	10,000	4,000	4,910	-6,000	-150.00
1-4-03000-1161	Conferences - Transportation	4,000	2,000	0	-2,000	-100.00
1-4-03000-1162	Mileage - Transportation	500	500	0	0	0.00
1-4-03000-1163	Health & Safety - Transportation	2,000	2,500	1,715	500	20.00
1-4-03000-1170	Insurance - Transportation	31,200	28,980	30,076	-2,220	-7.66
1-4-03000-1175	Professional Fees Legal - Transportation	500	500	0	0	0.00
1-4-03000-1183	Miscellaneous - Transportation	500	500	10	0	0.00
1-4-03000-1190	Interest on Borrowing - Transportation	25,164	29,154	29,154	3,990	13.69
1-4-03000-2255	Loan Payments - Transportation	98,708	268,584	0	169,876	63.25
1-4-03000-3000	Transfer to Reserves - Transportation Op	150,000	95,000	95,000	-55,000	-57.89
Total Expenditure		459,551	559,208	174,857	99,657	
Transportation - General (Surplus)/Deficit		374,551	443,908	55,519	-69,357	
Report Total -->		-2,905,620	-2,639,710	-3,945,357	-265,910	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Transportation - Operations						
1-4-03025-1000	Salaries Full Time - Transportation Op.	110,456	76,706	95,335	-33,750	-44.00
1-4-03025-1001	Salaries Part Time - Transportation Op.	0	0	451	0	0.00
1-4-03025-1002	Wages Overtime - Transportation Op.	1,432	0	1,144	-1,432	0.00
1-4-03025-1120	Payroll Overhead Burden - Transportation	14,017	9,630	10,636	-4,387	-45.56
1-4-03025-1121	OMERS - Transportation Op.	10,316	7,156	8,194	-3,160	-44.16
1-4-03025-1122	Employee Benefits - Transportation Op.	14,802	8,168	7,964	-6,634	-81.22
Total Expenditure		151,023	101,660	123,724	-49,363	
Transportation - Operations (Surplus)/Deficit		151,023	101,660	123,724	49,363	
Report Total -->		-2,754,597	-2,538,050	-3,821,633	-216,547	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Transportation - Building						
1-4-03050-2000	Heating - Transportation Bldg	14,000	10,000	15,947	-4,000	-40.00
1-4-03050-2001	Water/Wastewater - Transportation Bldg	1,075	1,000	1,047	-75	-7.50
1-4-03050-2002	Hydro - Transportation Bldg	8,000	8,000	6,703	0	0.00
1-4-03050-2003	Maintenance Supplies - Transportation Bl	1,000	1,000	430	0	0.00
1-4-03050-2004	Maintenance Repairs - Transportation Bld	5,000	5,000	1,386	0	0.00
1-4-03050-2005	Equipment & Repairs - Transportation Bld	2,500	2,500	185	0	0.00
1-4-03050-2006	Facility Management - Transportation Bld	3,500	3,500	1,258	0	0.00
1-4-03050-2008	Janitorial Cleaning Contracts - Transpor	4,000	7,000	3,033	3,000	42.86
1-4-03050-2020	Workshop Supplies - Transportation Bldg	18,000	10,000	17,089	-8,000	-80.00
Total Expenditure		57,075	48,000	47,078	-9,075	
Transportation - Building (Surplus)/Deficit		57,075	48,000	47,078	9,075	
Report Total -->		-2,697,522	-2,490,050	-3,774,555	-207,472	



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Transportation - Vehicles & Equipment						
1-4-03100-1000	Salaries Full Time - Vehicles & Equipmen	28,637	39,336	10,993	10,699	27.20
1-4-03100-1002	Wages Overtime - Vehicles & Equipment	1,432	0	1,518	-1,432	0.00
1-4-03100-1120	Payroll Overhead Burden - Vehicles & Equi	3,747	4,939	1,590	1,192	24.13
1-4-03100-1121	OMERS - Vehicles & Equipment	2,675	3,670	1,149	995	27.11
1-4-03100-1122	Employee Benefits - Vehicles & Equipmer	3,838	4,189	1,272	351	8.38
1-4-03100-2204	Maintenance Costs/Parts - Vehicles & Equi	86,750	105,750	94,494	19,000	17.97
Total Expenditure		127,079	157,884	111,016	30,805	
Transportation - Vehicles & Equipment (Surplus)/Deficit		127,079	157,884	111,016	-30,805	
Report Total -->		-2,570,443	-2,332,166	-3,663,539	-238,277	



From Category: 300		To Category: 8500		Budget Detail: FINAL BUDGET		
Account Code: ??-?????-????		To : ??-?????-????		Year: 2023		
Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Transportation - Vehicle Overhead						
1-4-03105-2201	Motor Oil/Grease - Transportation	4,000	2,000	6,602	-2,000	-100.00
1-4-03105-2202	Gas - Transportation	8,000	8,000	6,380	0	0.00
1-4-03105-2203	Diesel - Transportation	120,000	70,000	143,349	-50,000	-71.43
1-4-03105-2204	Maintenance Costs/Parts - Transportation	500	500	0	0	0.00
1-4-03105-2205	Licences & Insurance - Transportation	22,500	22,500	20,442	0	0.00
1-4-03105-2225	Materials & Supplies - Transportation	15,000	10,000	11,236	-5,000	-50.00
Total Expenditure		170,000	113,000	188,009	-57,000	
Transportation - Vehicle Overhead (Surplus)/Deficit		170,000	113,000	188,009	57,000	
Report Total -->		-2,400,443	-2,219,166	-3,475,530	-181,277	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ?-?-?????-???? To : ?-?-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Bridges & Culverts						
1-4-03200-1000	Salaries Full Time - Bridges & Culverts	8,182	11,801	5,582	3,619	30.67
1-4-03200-1001	Salaries Part Time - Bridges & Culverts	0	0	674	0	0.00
1-4-03200-1002	Wages Overtime - Bridges & Culverts	477	816	306	339	41.54
1-4-03200-1120	Payroll Overhead Burden - Bridges & Cul	1,078	1,482	819	404	27.26
1-4-03200-1121	OMERS - Bridges & Culverts	764	1,101	502	337	30.61
1-4-03200-1122	Employee Benefits - Bridges & Culverts	1,096	1,257	526	161	12.81
1-4-03200-2225	Materials & Supplies - Bridges & Culvert	35,000	35,000	21,906	0	0.00
1-4-03200-2250	Contracted Services - Bridges & Culverts	5,000	5,000	7,547	0	0.00
Total Expenditure		51,597	56,457	37,862	4,860	
Bridges & Culverts (Surplus)/Deficit		51,597	56,457	37,862	-4,860	
Report Total -->		-2,348,846	-2,162,709	-3,437,668	-186,137	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Drainage & Brushing						
1-4-03300-1000	Salaries Full Time - Drainage & Brushing	49,092	55,071	35,159	5,979	10.86
1-4-03300-1001	Salaries Part Time - Drainage & Brushing	0	0	3,319	0	0.00
1-4-03300-1002	Wages Overtime - Drainage & Brushing	3,819	816	3,359	-3,003	-368.01
1-4-03300-1120	Payroll Overhead Burden - Drainage & Br	6,569	6,914	5,062	345	4.99
1-4-03300-1121	OMERS - Drainage & Brushing	4,585	5,138	3,131	553	10.76
1-4-03300-1122	Employee Benefits - Drainage & Brushing	6,579	5,864	3,671	-715	-12.19
1-4-03300-2225	Materials & Supplies - Drainage & Brushi	10,000	10,000	716	0	0.00
1-4-03300-2250	Contracted Services - Drainage & Brushin	20,000	20,000	13,767	0	0.00
Total Expenditure		100,644	103,803	68,184	3,159	
Drainage & Brushing (Surplus)/Deficit		100,644	103,803	68,184	-3,159	
Report Total -->		-2,248,202	-2,058,906	-3,369,484	-189,296	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Roadside Maintenance						
1-4-03400-1000	Salaries Full Time - Roadside Maintenanc	118,638	106,208	155,308	-12,430	-11.70
1-4-03400-1001	Salaries Part Time - Roadside Maintenan	26,890	27,488	13,256	598	2.18
1-4-03400-1002	Wages Overtime - Roadside Maintenance	5,729	2,040	8,438	-3,689	-180.83
1-4-03400-1120	Payroll Overhead Burden - Roadside Mair	18,910	16,810	19,749	-2,100	-12.49
1-4-03400-1121	OMERS - Roadside Maintenance	11,080	9,909	14,890	-1,171	-11.82
1-4-03400-1122	Employee Benefits - Roadside Maintenan	15,899	11,310	15,412	-4,589	-40.57
1-4-03400-2009	Chemicals - Roadside Maintenance	4,000	4,000	1,525	0	0.00
1-4-03400-2225	Materials & Supplies - Roadside Maintena	75,000	75,000	43,841	0	0.00
1-4-03400-2226	Dust Control Materials/Supplies - Roadsi	35,000	25,000	29,248	-10,000	-40.00
1-4-03400-2250	Contracted Services - Roadside Maintena	4,000	2,500	2,900	-1,500	-60.00
1-4-03400-2252	Material Processing RAP - Roadside Mair	18,000	15,000	15,264	-3,000	-20.00
Total Expenditure		333,146	295,265	319,831	-37,881	
Roadside Maintenance (Surplus)/Deficit		333,146	295,265	319,831	37,881	
Report Total -->		-1,915,056	-1,763,641	-3,049,653	-151,415	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Street Lighting						
1-4-03500-1000	Salaries Full Time - Street Lighting	0	0	803	0	0.00
1-4-03500-1120	Payroll Overhead Burden - Street Lightin	0	0	105	0	0.00
1-4-03500-1121	OMERS - Street Lighting	0	0	72	0	0.00
1-4-03500-1122	Employee Benefits - Street Lighting	0	0	78	0	0.00
1-4-03500-2002	Hydro - Street Lighting	10,000	10,000	10,193	0	0.00
1-4-03500-2225	Materials & Supplies - Street Lighting	500	500	0	0	0.00
1-4-03500-2250	Contracted Services - Street Lighting	4,000	3,000	3,560	-1,000	-33.33
Total Expenditure		14,500	13,500	14,811	-1,000	
Street Lighting (Surplus)/Deficit		14,500	13,500	14,811	1,000	
Report Total -->		-1,900,556	-1,750,141	-3,034,842	-150,415	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Signals						
1-4-03510-2041	Contracted Services - CP Rail	23,000	23,000	19,536	0	0.00
1-4-03510-2042	Contracted Services - CN Rail	12,000	12,000	11,034	0	0.00
Total Expenditure		35,000	35,000	30,570	0	
Signals (Surplus)/Deficit		35,000	35,000	30,570	0	
Report Total -->		-1,865,556	-1,715,141	-3,004,272	-150,415	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Signs & Safety						
1-4-03520-1000	Salaries Full Time - Signs & Safety	4,091	1,967	3,137	-2,124	-107.98
1-4-03520-1001	Salaries Part Time - Signs & Safety	0	0	442	0	0.00
1-4-03520-1002	Wages Overtime - Signs & Safety	0	0	93	0	0.00
1-4-03520-1120	Payroll Overhead Burden - Signs & Safety	513	247	432	-266	-107.69
1-4-03520-1121	OMERS - Signs & Safety	382	183	283	-199	-108.74
1-4-03520-1122	Employee Benefits - Signs & Safety	548	209	365	-339	-162.20
1-4-03520-2225	Materials & Supplies - Signs & Safety	10,000	10,000	14,612	0	0.00
1-4-03520-2250	Contracted Services - Signs & Safety	25,000	25,000	27,370	0	0.00
Total Expenditure		40,534	37,606	46,734	-2,928	
Signs & Safety (Surplus)/Deficit		40,534	37,606	46,734	2,928	
Report Total -->		-1,825,022	-1,677,535	-2,957,538	-147,487	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Snow & Ice Removal						
1-4-03600-1000	Salaries Full Time - Snow & Ice Removal	90,002	102,275	94,526	12,273	12.00
1-4-03600-1001	Salaries Part Time - Snow & Ice Removal	0	0	609	0	0.00
1-4-03600-1002	Wages Overtime - Snow & Ice Removal	34,852	37,128	51,735	2,276	6.13
1-4-03600-1120	Payroll Overhead Burden - Snow & Ice Re	15,011	12,840	16,616	-2,171	-16.91
1-4-03600-1121	OMERS - Snow & Ice Removal	8,406	9,542	8,950	1,136	11.91
1-4-03600-1122	Employee Benefits - Snow & Ice Removal	12,061	10,891	10,613	-1,170	-10.74
1-4-03600-2225	Materials & Supplies - Snow & Ice Remov	130,000	100,000	164,004	-30,000	-30.00
Total Expenditure		290,332	272,676	347,053	-17,656	
Snow & Ice Removal (Surplus)/Deficit		290,332	272,676	347,053	17,656	
Report Total -->		-1,534,690	-1,404,859	-2,610,485	-129,831	

Budget Department by Category



From Category: 300 To Category: 8500
 Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET

Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Water System - General						
1-3-04000-0437	Recovery of Expenses - Water	0	0	-664	0	0.00
1-3-04000-0530	Water Billings	-320,000	-305,800	-312,576	14,200	-4.64
1-3-04000-0531	Water Shut-off/Connection Charges	-25,000	-5,000	-39,500	20,000	-400.00
1-3-04000-0532	Water Penalty & Interest	-1,500	-1,500	-2,214	0	0.00
1-3-04000-0537	Ind. Park Service Fee	-121,888	-117,200	-117,200	4,688	-4.00
Total Revenue		-468,388	-429,500	-472,154	-38,888	
1-4-04000-1000	Salaries Full Time - Water	125,000	100,810	119,269	-24,190	-24.00
1-4-04000-1001	Salaries Part Time - Water	0	0	304	0	0.00
1-4-04000-1002	Wages Overtime - Water	5,000	4,080	4,172	-920	-22.55
1-4-04000-1012	Wages Industrial Park - Water	77,754	76,452	72,685	-1,302	-1.70
1-4-04000-1120	Payroll Overhead Burden - Water	21,512	20,337	21,845	-1,175	-5.78
1-4-04000-1121	OMERS - Water	19,074	17,866	18,455	-1,208	-6.76
1-4-04000-1122	Employee Benefits - Water	22,070	14,402	21,556	-7,668	-53.24
1-4-04000-1130	Office Supplies/Materials - Water	2,000	2,000	701	0	0.00
1-4-04000-1131	Telephone - Water	2,500	2,500	1,855	0	0.00
1-4-04000-1135	Supplies/Services - Water	6,500	6,500	8,688	0	0.00
1-4-04000-1136	Advertising - Water	1,000	50	0	-950	-1900.00
1-4-04000-1137	Memberships/Subscriptions - Water	100	100	0	0	0.00
1-4-04000-1145	Office Equipment - Water	100	100	0	0	0.00
1-4-04000-1150	Computer Operation & Supplies - Water	3,600	1,000	1,000	-2,600	-260.00
1-4-04000-1160	Workshops/Training Courses - Water	6,000	4,000	2,403	-2,000	-50.00
1-4-04000-1161	Conferences - Water	500	500	68	0	0.00
1-4-04000-1162	Mileage - Water	275	250	0	-25	-10.00
1-4-04000-1170	Insurance - Water	18,100	16,510	18,662	-1,590	-9.63
1-4-04000-1183	Miscellaneous - Water	200	200	171	0	0.00
1-4-04000-1190	Interest on Long Term Debt OIPC - Water	0	1,504	-607	1,504	100.00
1-4-04000-3000	Transfer to Reserves - Water	5,703	23,939	0	18,236	76.18
Total Expenditure		316,988	293,100	291,227	-23,888	
Water System - General (Surplus)/Deficit		-151,400	-136,400	-180,927	-15,000	
Report Total -->		-1,686,090	-1,541,259	-2,791,412	-144,831	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Water System - Building						
1-4-04025-2002	Hydro - Water Bldg	4,000	4,000	3,653	0	0.00
1-4-04025-2003	Maintenance Supplies - Water Bldg	2,500	2,500	2,989	0	0.00
1-4-04025-2004	Maintenance Repairs - Water Bldg	2,500	2,500	2,475	0	0.00
1-4-04025-2005	Equipment & Repairs - Water Bldg	2,500	2,500	2,400	0	0.00
1-4-04025-2069	Chlorine/Chemicals - Water Bldg	800	800	4,422	0	0.00
1-4-04025-2080	Permits - Water Bldg	100	100	0	0	0.00
1-4-04025-2090	Water Purchases - P.S.	105,000	95,000	107,628	-10,000	-10.53
1-4-04025-2126	Monitoring Program	6,000	6,000	5,853	0	0.00
1-4-04025-2250	Contracted Services	15,000	15,000	4,066	0	0.00
Total Expenditure		138,400	128,400	133,486	-10,000	
Water System - Building (Surplus)/Deficit		138,400	128,400	133,486	10,000	
Report Total -->		-1,547,690	-1,412,859	-2,657,926	-134,831	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Water System - Vehicles						
1-4-04050-2200	Vehicles - Water	5,000	0	22	-5,000	0.00
1-4-04050-2202	Fuel - Water	5,000	5,000	11,869	0	0.00
1-4-04050-2204	Maintenance Costs/Parts - Water	3,000	3,000	2,312	0	0.00
Total Expenditure		13,000	8,000	14,203	-5,000	
Water System - Vehicles (Surplus)/Deficit		13,000	8,000	14,203	5,000	
Report Total -->		-1,534,690	-1,404,859	-2,643,723	-129,831	

Budget Department by Category



From Category: 300 To Category: 8500
 Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET

Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Crawford Septic System						
1-3-04100-0540	Sewer Surcharge on Water Bills	-15,969	-15,500	-15,569	469	-3.03
1-3-04100-0541	Sewer Penalty & Interest	-100	-100	-151	0	0.00
1-3-04100-0575	Transfer from Reserves - Septic	-1,908	-1,135	0	773	-68.11
Total Revenue		-17,977	-16,735	-15,720	-1,242	
1-4-04100-1000	Salaries Full Time - Septic	5,016	5,788	5,837	772	13.34
1-4-04100-1002	Wages Overtime - Septic	233	0	0	-233	0.00
1-4-04100-1120	Payroll Overhead Burden - Septic	580	644	668	64	9.94
1-4-04100-1121	OMERS - Septic	509	583	585	74	12.69
1-4-04100-1122	Employee Benefits - Septic	589	470	676	-119	-25.32
1-4-04100-1131	Telephone - Septic	750	750	532	0	0.00
1-4-04100-1170	Insurance - Septic	1,800	0	0	-1,800	0.00
1-4-04100-2002	Hydro - Septic	1,000	1,000	749	0	0.00
1-4-04100-2005	Equipment & Repairs - Septic	1,500	1,500	269	0	0.00
1-4-04100-2250	Contracted Services - Septic	6,000	6,000	3,403	0	0.00
Total Expenditure		17,977	16,735	12,719	-1,242	
Crawford Septic System (Surplus)/Deficit		0	0	-3,001	0	
Report Total -->		-1,534,690	-1,404,859	-2,646,724	-129,831	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ?-?-?????-???? To : ?-?-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Waste Management						
1-4-04200-1000	Salaries Full Time - Waste Mgmt	52,133	53,549	47,406	1,416	2.64
1-4-04200-1001	Salaries Part Time - Waste Mgmt	8,928	6,165	7,757	-2,763	-44.82
1-4-04200-1002	Wages Overtime - Waste Mgmt	3,395	3,264	3,437	-131	-4.01
1-4-04200-1003	Wages Vacation - Waste Mgmt	0	0	16	0	0.00
1-4-04200-1120	Payroll Overhead Burden - Waste Mgmt	8,861	7,620	7,811	-1,241	-16.29
1-4-04200-1121	OMERS - Waste Mgmt	5,495	4,819	4,527	-676	-14.03
1-4-04200-1122	Employee Benefits - Waste Mgmt	8,415	8,543	7,921	128	1.50
1-4-04200-1131	Telephone - Waste Mgmt	600	600	577	0	0.00
1-4-04200-1135	Supplies/Services - Waste Mgmt	0	0	7,204	0	0.00
1-4-04200-1183	Miscellaneous - Waste Mgmt	500	500	13	0	0.00
1-4-04200-2004	Maintenance & Repairs - Waste Mgmt	5,000	7,000	475	2,000	28.57
1-4-04200-2125	Hazardous Waste - Waste Mgmt	27,500	25,000	28,202	-2,500	-10.00
1-4-04200-2250	Contracted Services - Waste Mgmt	1,000	1,000	0	0	0.00
Total Expenditure		121,827	118,060	115,346	-3,767	
Waste Management (Surplus)/Deficit		121,827	118,060	115,346	3,767	
Report Total -->		-1,412,863	-1,286,799	-2,531,378	-126,064	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Waste Disposal						
1-4-04225-2101	Recycling Depot Pick-ups	65,000	60,000	67,483	-5,000	-8.33
1-4-04225-2250	Contracted Services - Waste Disposal	23,000	28,000	18,226	5,000	17.86
Total Expenditure		88,000	88,000	85,709	0	
Waste Disposal (Surplus)/Deficit		88,000	88,000	85,709	0	
Report Total -->		-1,324,863	-1,198,799	-2,445,669	-126,064	

Budget Department by Category



From Category: 300 To Category: 8500
 Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET

Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
McDougall Landfill - General						
1-3-04300-0464	Other Revenues - Landfill	0	0	-420	0	0.00
1-3-04300-0550	Tipping Fees - Municipalities	-550,000	-515,000	-571,466	35,000	-6.80
1-3-04300-0551	Tipping Fees - Commercial Users	-500,000	-440,000	-523,251	60,000	-13.64
1-3-04300-0552	Tipping Fee Penalty & Interest	-500	-500	-1,804	0	0.00
1-3-04300-0553	Tipping Fees - Ratepayers	-55,000	-42,000	-58,206	13,000	-30.95
1-3-04300-0554	Scrap Metal Sales	-40,000	-35,000	0	5,000	-14.29
1-3-04300-0555	Waste Diversion Ontario Funding	-132,315	-111,023	-111,023	21,292	-19.18
1-3-04300-0556	Landfill Miscellaneous	-2,500	-2,500	-2,434	0	0.00
Total Revenue		-1,280,315	-1,146,023	-1,268,604	-134,292	
1-4-04300-1000	Salaries Full Time - Landfill	130,967	112,102	136,049	-18,865	-16.83
1-4-04300-1001	Salaries Part Time - Landfill	15,000	10,182	16,171	-4,818	-47.32
1-4-04300-1002	Wages Overtime - Landfill	15,000	14,280	24,723	-720	-5.04
1-4-04300-1120	Payroll Overhead Burden - Landfill	17,300	15,715	20,678	-1,585	-10.09
1-4-04300-1121	OMERS - Landfill	13,598	11,006	12,785	-2,592	-23.55
1-4-04300-1122	Employee Benefits - Landfill	16,709	16,066	18,129	-643	-4.00
1-4-04300-1130	Office Supplies/Materials - Landfill	1,000	1,000	535	0	0.00
1-4-04300-1131	Telephone - Landfill	2,600	2,600	3,003	0	0.00
1-4-04300-1132	Internet Service - Landfill	1,500	1,500	618	0	0.00
1-4-04300-1134	Printing/Photocopy Costs - Landfill	700	700	431	0	0.00
1-4-04300-1135	Supplies/Services - Landfill	15,000	15,000	15,853	0	0.00
1-4-04300-1137	Memberships/Subscriptions - Landfill	500	1,200	356	700	58.33
1-4-04300-1138	Food & Beverage - Landfill	750	750	610	0	0.00
1-4-04300-1145	Office Equipment - Landfill	1,500	500	483	-1,000	-200.00
1-4-04300-1150	Computer Operation & Supplies - Landfill	5,000	3,000	5,019	-2,000	-66.67
1-4-04300-1151	Consultation Services - Landfill	15,000	10,000	14,501	-5,000	-50.00
1-4-04300-1160	Workshops/Training Courses - Landfill	2,500	500	290	-2,000	-400.00
1-4-04300-1161	Conferences - Landfill	1,500	500	0	-1,000	-200.00
1-4-04300-1163	Health & Safety - Landfill	1,500	2,500	274	1,000	40.00
1-4-04300-1170	Insurance - Landfill	14,000	12,540	13,310	-1,460	-11.64
1-4-04300-1183	Miscellaneous - Landfill	750	750	0	0	0.00
1-4-04300-2003	Maintenance Supplies - Landfill	7,500	5,000	8,189	-2,500	-50.00
1-4-04300-2008	Janitorial Cleaning Contracts - Landfill	500	500	483	0	0.00
1-4-04300-2025	Equipment Rentals - Landfill	500	500	0	0	0.00
1-4-04300-2127	Accounts Written Off - Landfill	2,000	2,000	0	0	0.00
1-4-04300-2226	Dust Control Materials/Supplies - Landfill	15,000	12,000	254	-3,000	-25.00
1-4-04300-2250	Contracted Services - Landfill	15,000	5,000	10,570	-10,000	-200.00
1-4-04300-2251	Property Tax - Landfill	11,250	11,250	10,674	0	0.00
1-4-04300-2252	Material Processing RAP - Landfill	5,000	0	0	-5,000	0.00
1-4-04300-3000	Transfer to Reserves - Landfill	315,000	300,000	300,000	-15,000	-5.00
Total Expenditure		644,124	568,641	613,988	-75,483	
McDougall Landfill - General (Surplus)/Deficit		-636,191	-577,382	-654,616	-58,809	
Report Total -->		-1,961,054	-1,776,181	-3,100,285	-184,873	



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
McDougall Landfill - Vehicles & Equip						
1-4-04325-2200	Vehicles - Landfill	3,000	3,000	0	0	0.00
1-4-04325-2201	Motor Oil/Grease - Landfill	2,500	1,800	2,517	-700	-38.89
1-4-04325-2204	Maintenance Costs/Parts - Vehicles	48,750	123,250	156,871	74,500	60.45
Total Expenditure		54,250	128,050	159,388	73,800	
McDougall Landfill - Vehicles & Equip (Surplus)/Deficit		54,250	128,050	159,388	-73,800	
Report Total -->		-1,906,804	-1,648,131	-2,940,897	-258,673	



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
McDougall Landfill - Vehicle Overhead						
1-4-04330-2202	Gas - Landfill	5,000	5,000	340	0	0.00
1-4-04330-2203	Diesel - Landfill	50,000	15,000	48,182	-35,000	-233.33
Total Expenditure		55,000	20,000	48,522	-35,000	
McDougall Landfill - Vehicle Overhead (Surplus)/Deficit		55,000	20,000	48,522	35,000	
Report Total -->		-1,851,804	-1,628,131	-2,892,375	-223,673	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Commercial Recycling						
1-4-04350-2128	Wood Grinding - Landfill	40,000	30,000	36,721	-10,000	-33.33
1-4-04350-2129	Shingle Removal - Landfill	15,000	15,000	0	0	0.00
1-4-04350-2130	Drywall Removal - Landfill	10,000	10,000	8,407	0	0.00
Total Expenditure		65,000	55,000	45,128	-10,000	
Commercial Recycling (Surplus)/Deficit		65,000	55,000	45,128	10,000	
Report Total -->		-1,786,804	-1,573,131	-2,847,247	-213,673	

Budget Department by Category



From Category: 300 To Category: 8500
 Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET

Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Leachate Collection						
1-4-04375-1000	Salaries Full Time - Lechate	57,689	58,123	57,222	434	0.75
1-4-04375-1002	Wages Overtime - Lechate	1,634	1,530	1,642	-104	-6.80
1-4-04375-1120	Payroll Overhead Burden - Lechate	6,618	6,668	6,724	50	0.75
1-4-04375-1121	OMERS - Lechate	5,849	5,858	5,700	9	0.15
1-4-04375-1122	Employee Benefits - Lechate	6,768	4,723	6,770	-2,045	-43.30
1-4-04375-1135	Supplies/Services - Lechate	3,500	3,000	4,173	-500	-16.67
1-4-04375-1138	Food & Beverage - Lechate	500	500	467	0	0.00
1-4-04375-1183	Miscellaneous - Lechate	500	500	122	0	0.00
1-4-04375-2002	Hydro - Lechate	37,000	35,000	37,070	-2,000	-5.71
1-4-04375-2004	Maintenance Repairs - Lechate	7,000	7,000	3,986	0	0.00
1-4-04375-2005	Equipment & Repairs - Lechate	7,000	7,000	3,441	0	0.00
1-4-04375-2009	Chemicals - Lechate	15,000	15,000	9,433	0	0.00
1-4-04375-2126	Monitoring Program - Lechate	42,000	42,000	34,707	0	0.00
1-4-04375-2204	Maintenance Costs/Parts - Lechate	10,000	8,500	20,638	-1,500	-17.65
1-4-04375-2250	Contracted Services - Lechate	7,000	7,000	3,116	0	0.00
Total Expenditure		208,058	202,402	195,211	-5,656	
Leachate Collection (Surplus)/Deficit		208,058	202,402	195,211	5,656	
Report Total -->		-1,578,746	-1,370,729	-2,652,036	-208,017	

Budget Department by Category



From Category: 300		To Category: 8500		Budget Detail: FINAL BUDGET		
Account Code: ??-?????-????		To : ??-?????-????		Year: 2023		
Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Ambulance						
1-4-05000-2040	Ambulance	267,377	254,012	254,012	-13,365	-5.26
Total Expenditure		267,377	254,012	254,012	-13,365	
Ambulance (Surplus)/Deficit		267,377	254,012	254,012	13,365	
Report Total -->		-1,311,369	-1,116,717	-2,398,024	-194,652	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?-?????-???? To : ??-?-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Health Unit						
1-4-05100-2040	Health Unit	82,610	84,067	84,067	1,457	1.73
Total Expenditure		82,610	84,067	84,067	1,457	

Health Unit (Surplus)/Deficit		82,610	84,067	84,067	-1,457	

Report Total -->		-1,228,759	-1,032,650	-2,313,957	-196,109	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?-?????-???? To : ??-?-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
District Social Services						
1-4-06000-2040	District Social Services	348,205	336,241	336,241	-11,964	-3.56
Total Expenditure		348,205	336,241	336,241	-11,964	
District Social Services (Surplus)/Deficit		348,205	336,241	336,241	11,964	
Report Total -->		-880,554	-696,409	-1,977,716	-184,145	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Seniors Housing						
1-4-06100-2040	Seniors Housing	91,334	90,965	90,964	-369	-0.41
1-4-06100-3000	Transfer to Reserve - Senior Housing	14,564	14,933	14,933	369	2.47
Total Expenditure		105,898	105,898	105,897	0	
Seniors Housing (Surplus)/Deficit		105,898	105,898	105,897	0	
Report Total -->		-774,656	-590,511	-1,871,819	-184,145	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?-?-?-?-?-? To : ??-?-?-?-?-?-?

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Parks, Rec & Culture-General						
1-3-07000-0437	Recovery of Expenses - Parks & Rec	0	0	-100	0	0.00
1-3-07000-0450	Interest Income - Parks & Recreation	0	0	-3,241	0	0.00
1-3-07000-0587	Parkland Dedication Fees - Parks & Rec	0	0	-43,000	0	0.00
Total Revenue		0	0	-46,341	0	
1-4-07000-1000	Salaries Full Time - Parks & Rec	84,169	80,932	50,253	-3,237	-4.00
1-4-07000-1001	Salaries Part Time - Parks & Rec	15,000	9,627	10,150	-5,373	-55.81
1-4-07000-1002	Wages Overtime - Parks & Rec	2,652	2,550	3,953	-102	-4.00
1-4-07000-1003	Wages Vacation - Parks & Rec	0	0	66	0	0.00
1-4-07000-1120	Payroll Overhead Burden - Parks & Rec	10,717	12,107	8,012	1,390	11.48
1-4-07000-1121	OMERS - Parks & Rec	9,261	9,318	4,005	57	0.61
1-4-07000-1122	Employee Benefits - Parks & Rec	10,773	12,191	7,507	1,418	11.63
1-4-07000-1130	Office Supplies/Materials - Parks & Rec	250	250	0	0	0.00
1-4-07000-1131	Telephone - Parks & Rec	175	175	156	0	0.00
1-4-07000-1136	Advertising - Parks & Rec	500	500	417	0	0.00
1-4-07000-1137	Memberships/Subscriptions - Parks & Rec	750	750	0	0	0.00
1-4-07000-1145	Office Equipment - Parks & Rec	50	50	0	0	0.00
1-4-07000-1160	Workshops/Training Courses - Parks & Rec	2,500	1,500	728	-1,000	-66.67
1-4-07000-1161	Conferences - Parks & Rec	150	150	0	0	0.00
1-4-07000-1170	Insurance - Parks & Rec	24,200	14,330	19,891	-9,870	-68.88
1-4-07000-1183	Miscellaneous - Parks & Rec	500	500	1,106	0	0.00
1-4-07000-1187	Cemetery	4,000	7,000	0	3,000	42.86
1-4-07000-2140	Fireworks Display - Parks & Rec	8,500	8,500	8,500	0	0.00
1-4-07000-3000	Transfer to Def Revenue - Parks & Rec	0	0	46,241	0	0.00
Total Expenditure		174,147	160,430	160,985	-13,717	
Parks, Rec & Culture-General (Surplus)/Deficit		174,147	160,430	114,644	13,717	
Report Total -->		-600,509	-430,081	-1,757,175	-170,428	



From Category: 300 To Category: 8500
Account Code: ?-?-?????-???? To : ?-?-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Parks, Rec & -Vehicles & Equipment						
1-4-07025-2201	Motor Oil/Grease - Parks & Rec	50	50	0	0	0.00
1-4-07025-2202	Fuel - Parks & Recreation	9,000	5,000	8,089	-4,000	-80.00
1-4-07025-2204	Maintenance Costs/Parts - Parks & Rec	6,750	6,750	15,567	0	0.00
Total Expenditure		15,800	11,800	23,656	-4,000	
Parks, Rec & -Vehicles & Equipment (Surplus)/Deficit		15,800	11,800	23,656	4,000	
Report Total -->		-584,709	-418,281	-1,733,519	-166,428	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Parks & Beaches						
1-4-07100-1131	Telephone - Parks & Beaches	0	0	194	0	0.00
1-4-07100-1135	Supplies/Services - Parks & Beaches	6,000	4,100	5,767	-1,900	-46.34
1-4-07100-1170	Insurance - Parks & Beaches	0	4,230	3,506	4,230	100.00
1-4-07100-2002	Hydro - Parks & Beaches	1,000	1,000	669	0	0.00
1-4-07100-2003	Maintenance Supplies - Parks & Beaches	2,500	2,700	268	200	7.41
1-4-07100-2004	Maintenance Repairs - Parks & Beaches	2,500	2,500	1,987	0	0.00
1-4-07100-2007	Grounds Maintenance - Parks & Beaches	2,000	2,000	2,189	0	0.00
Total Expenditure		14,000	16,530	14,580	2,530	
Parks & Beaches (Surplus)/Deficit		14,000	16,530	14,580	-2,530	
Report Total -->		-570,709	-401,751	-1,718,939	-168,958	



From Category: 300 To Category: 8500
Account Code: ??-?-?????-???? To : ??-?-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Swim Program						
1-3-07200-0565	Swim Program Registration Fees	-5,500	-5,500	0	0	0.00
Total Revenue		-5,500	-5,500	0	0	
1-4-07200-1001	Salaries Part Time - Swim	22,000	18,750	0	-3,250	-17.33
1-4-07200-1002	Wages Overtime - Swim	538	500	0	-38	-7.60
1-4-07200-1120	Payroll Overhead Burden - Swim	2,758	2,300	0	-458	-19.91
1-4-07200-1121	OMERS - Swim	1,985	0	0	-1,985	0.00
1-4-07200-1135	Supplies/Services - Swim	950	950	110	0	0.00
Total Expenditure		28,231	22,500	110	-5,731	
Swim Program (Surplus)/Deficit		22,731	17,000	110	5,731	
Report Total -->		-547,978	-384,751	-1,718,829	-163,227	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ?-?-?????-???? To : ?-?-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Waubamik Community Hall						
1-3-07300-0570	Waubamik Hall Rental	-1,000	-1,000	-5,843	0	0.00
Total Revenue		-1,000	-1,000	-5,843	0	
1-4-07300-1131	Telephone - Waubamik Hall	575	575	521	0	0.00
1-4-07300-1135	Supplies/Services - Waubamik Hall	150	150	0	0	0.00
1-4-07300-2000	Heating - Waubamik Hall	3,500	2,400	4,119	-1,100	-45.83
1-4-07300-2001	Water/Wastewater - Waubamik Hall	3,000	3,000	1,318	0	0.00
1-4-07300-2002	Hydro - Waubamik Hall	2,200	1,800	2,094	-400	-22.22
1-4-07300-2003	Maintenance & Supplies - Waubamik Hall	1,000	1,000	768	0	0.00
1-4-07300-2004	Maintenance Repairs - Waubamik Hall	1,000	1,000	0	0	0.00
Total Expenditure		11,425	9,925	8,820	-1,500	
Waubamik Community Hall (Surplus)/Deficit		10,425	8,925	2,977	1,500	
Report Total -->		-537,553	-375,826	-1,715,852	-161,727	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Nobel Hall Rental						
1-3-07325-0570	Nobel Hall Rental	-1,000	0	0	1,000	0.00
Total Revenue		-1,000	0	0	-1,000	
1-4-07325-1131	Telephone - Nobel Hall	1,500	1,500	0	0	0.00
1-4-07325-1132	Internet Service - Nobel Hall	1,500	0	0	-1,500	0.00
1-4-07325-1135	Supplies/Services - Nobel Hall	500	500	877	0	0.00
1-4-07325-2000	Heating - Nobel Hall	2,500	2,500	0	0	0.00
1-4-07325-2001	Water/Wastewater - Nobel Hall	1,075	850	893	-225	-26.47
1-4-07325-2002	Hydro - Nobel Hall	1,800	1,800	2,975	0	0.00
1-4-07325-2003	Maintenance & Supplies - Nobel Hall	500	500	430	0	0.00
1-4-07325-2004	Maintenance Repairs - Nobel Hall	1,500	1,500	132	0	0.00
Total Expenditure		10,875	9,150	5,307	-1,725	
Nobel Hall Rental (Surplus)/Deficit		9,875	9,150	5,307	725	
Report Total -->		-527,678	-366,676	-1,710,545	-161,002	

Budget Department by Category



From Category: 300 To Category: 8500
 Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET

Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
McDougall Recreation Complex						
1-3-07400-0464	MRC - Other Revenues	-100	-100	0	0	0.00
1-3-07400-0465	MRC Rental Income	-250	-250	-75	0	0.00
Total Revenue		-350	-350	-75	0	
1-4-07400-1000	Salaries Full Time - Rec. Complex	13,923	13,387	9,328	-536	-4.00
1-4-07400-1001	Salaries Part Time - Rec. Complex	9,063	9,230	1,351	167	1.81
1-4-07400-1002	Wages Overtime - Rec. Complex	3,000	1,020	3,411	-1,980	-194.12
1-4-07400-1120	Payroll Overhead Burden - Rec. Complex	2,832	2,775	1,811	-57	-2.05
1-4-07400-1121	OMERS - Rec. Complex	2,069	2,036	819	-33	-1.62
1-4-07400-1122	Employee Benefits - Rec. Complex	2,143	2,136	1,562	-7	-0.33
1-4-07400-1131	Telephone - Rec. Complex	1,100	1,100	1,050	0	0.00
1-4-07400-1170	Insurance - Rec. Complex	0	5,350	3,502	5,350	100.00
1-4-07400-1183	Miscellaneous - Rec. Complex	400	400	2,633	0	0.00
1-4-07400-2001	Water/Wastewater - Rec. Complex	1,075	875	897	-200	-22.86
1-4-07400-2002	Hydro - Rec. Complex	8,000	8,000	8,146	0	0.00
1-4-07400-2003	Maintenance Supplies - Rec. Complex	1,000	1,000	122	0	0.00
1-4-07400-2004	Maintenance Repairs - Rec. Complex	2,500	2,500	613	0	0.00
1-4-07400-2005	Equipment & Repairs - Rec. Complex	1,500	1,500	0	0	0.00
Total Expenditure		48,605	51,309	35,245	2,704	
McDougall Recreation Complex (Surplus)/Deficit		48,255	50,959	35,170	-2,704	
Report Total -->		-479,423	-315,717	-1,675,375	-163,706	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Museum						
1-4-07500-2040	Museum	13,000	16,650	16,650	3,650	21.92
Total Expenditure		13,000	16,650	16,650	3,650	
Museum (Surplus)/Deficit		13,000	16,650	16,650	-3,650	
Report Total -->		-466,423	-299,067	-1,658,725	-167,356	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Library Services						
1-3-07600-0431	Ontario Specific Grants - Library	-7,350	-7,350	-7,349	0	0.00
Total Revenue		-7,350	-7,350	-7,349	0	
1-4-07600-2040	Library Services	49,399	48,430	48,430	-969	-2.00
Total Expenditure		49,399	48,430	48,430	-969	
Library Services (Surplus)/Deficit		42,049	41,080	41,081	969	
Report Total -->		-424,374	-257,987	-1,617,644	-166,387	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?-?????-???? To : ??-?-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
West Parry Sound Rec & Cultural Ctr						
1-4-07700-3000	Transfer to Reserves - Pool	190,837	147,172	147,172	-43,665	-29.67
Total Expenditure		190,837	147,172	147,172	-43,665	

West Parry Sound Rec & Cultural Ctr (Surplus)/Deficit		190,837	147,172	147,172	43,665	

Report Total -->		-233,537	-110,815	-1,470,472	-122,722	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Planning Department						
1-3-08000-0575	Transfer from Reserves - Planning	0	-14,025	-14,025	-14,025	100.00
Total Revenue		0	-14,025	-14,025	14,025	
1-4-08000-1000	Salaries Full Time - Planning	85,000	0	0	-85,000	0.00
1-4-08000-1120	Payroll Overhead Burden - Planning	9,541	0	0	-9,541	0.00
1-4-08000-1121	OMERS - Planning	8,680	0	0	-8,680	0.00
1-4-08000-1122	Employee Benefits - Planning	9,563	0	0	-9,563	0.00
1-4-08000-1175	Professional Fees Legal - Planning	10,000	10,000	3,680	0	0.00
1-4-08000-2250	Contracted Services - Planning	38,000	59,750	15,287	21,750	36.40
1-4-08000-3000	Transfer to Reserves - Planning	10,000	0	0	-10,000	0.00
Total Expenditure		170,784	69,750	18,967	-101,034	
Planning Department (Surplus)/Deficit		170,784	55,725	4,942	115,059	
Report Total -->		-62,753	-55,090	-1,465,530	-7,663	



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
West Parry Sound Geography Network						
1-4-08050-2040	West Parry Sound Geography Network	12,500	12,500	14,249	0	0.00
Total Expenditure		12,500	12,500	14,249	0	

West Parry Sound Geography Network (Surplus)/Deficit		12,500	12,500	14,249	0	

Report Total -->		-50,253	-42,590	-1,451,281	-7,663	

Budget Department by Category



From Category: 300		To Category: 8500		Budget Detail: FINAL BUDGET		
Account Code: ??-?-?????-????		To : ??-?-?????-????		Year: 2023		
Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Committee of Adj/Property Standards						
1-4-08100-1116	Special Meetings - Committees	1,000	1,000	0	0	0.00
Total Expenditure		1,000	1,000	0	0	

Committee of Adj/Property Standards (Surplus)/Deficit		1,000	1,000	0	0	

Report Total -->		-49,253	-41,590	-1,451,281	-7,663	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Industrial Park Board						
1-4-08200-2040	Industrial Park Board	14,883	14,590	14,736	-293	-2.01
Total Expenditure		14,883	14,590	14,736	-293	
Industrial Park Board (Surplus)/Deficit		14,883	14,590	14,736	293	
Report Total -->		-34,370	-27,000	-1,436,545	-7,370	

Budget Department by Category



From Category: 300		To Category: 8500		Budget Detail: FINAL BUDGET		
Account Code: ??-?????-????		To : ??-?????-????		Year: 2023		
Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Planning Board						
1-4-08250-2040	Planning Board	7,000	7,000	5,000	0	0.00
Total Expenditure		7,000	7,000	5,000	0	

Planning Board (Surplus)/Deficit		7,000	7,000	5,000	0	

Report Total -->		-27,370	-20,000	-1,431,545	-7,370	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ?-?-?????-???? To : ?-?-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Revenue						
Economic Development						
1-4-08300-2040	Economic Development	9,000	9,000	6,250	0	0.00
1-4-08300-3000	Transfer to Reserves - Economic Develop	3,000	0	0	-3,000	0.00
Total Expenditure		12,000	9,000	6,250	-3,000	
Economic Development (Surplus)/Deficit		12,000	9,000	6,250	3,000	
Report Total -->		-15,370	-11,000	-1,425,295	-4,370	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Energy & Climate Change Initiative						
1-4-08400-1011	Energy & Climate Change Initiative	15,370	8,000	8,000	-7,370	-92.13
Total Expenditure		15,370	8,000	8,000	-7,370	

Energy & Climate Change Initiative (Surplus)/Deficit		15,370	8,000	8,000	7,370	

Report Total -->		0	-3,000	-1,417,295	3,000	

Budget Department by Category



From Category: 300 To Category: 8500
Account Code: ??-?-?????-???? To : ??-?-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description	2023 FINAL BUDGET	2022 FINAL BUDGET	2022 ACTUAL VALUES	Variance	Var %
General Operating Fund						
Expenditure						
Business Development Centre						
1-4-08500-2040	Business Development Centre	0	3,000	3,000	3,000	100.00
Total Expenditure		0	3,000	3,000	3,000	
Business Development Centre (Surplus)/Deficit		0	3,000	3,000	-3,000	
Report Total -->		0	0	-1,414,295	0	



From Category: 90000 To Category: 97000
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description			2023 FINAL BUDGET
	CC1	CC2	CC3	
General Operating Fund				
Revenue				
Capital Works - General Government				
Revenue				
1-3-90000-0431	Ontario Specific Grants - General Govern			-17,500
1-3-90000-0575	Transfer From Reserves - General Govern			-8,500
Total Revenue				-26,000

Expenditure				
1-4-90000-9000	Capital Works - General Government			8,500
	15008 Office Photocopier			
1-4-90000-9000	Capital Works - General Government			7,500
	15009 Postage Machine			
1-4-90000-9000	Capital Works - General Government			10,000
	15010 Council Chambers Audio			
Total Expenditure				26,000

Capital Works - General Government (Surplus)/Deficit				0

Report Total -->				0



From Category: 90000 To Category: 97000
Account Code: ??-?-?????-???? To : ??-?-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description			2023 FINAL BUDGET
	CC1	CC2	CC3	
General Operating Fund				
Revenue				
Capital Works - Fire				
Revenue				
1-3-91000-0431	Ontario Specific Grants - Fire			-42,000
1-3-91000-0575	Transfer From Reserves - Fire			-39,500
Total Revenue				-81,500

Expenditure				
1-4-91000-9000	Capital Works - Fire			15,000
	5023 Station 1 Heating			
1-4-91000-9000	Capital Works - Fire			25,000
	5024 Squad Pickup Truck			
1-4-91000-9000	Capital Works - Fire			10,000
	5025 Station 1 Flooring			
1-4-91000-9000	Capital Works - Fire			7,000
	5026 Fire Logo Update			
1-4-91000-9000	Capital Works - Fire			8,500
	5027 Fire Hose Replacements			
1-4-91000-9000	Capital Works - Fire			10,000
	5028 Gear Extractor			
1-4-91000-9000	Capital Works - Fire			6,000
	5029 Tablet to Monitor Air Tanks			
Total Expenditure				81,500

Capital Works - Fire (Surplus)/Deficit				0

Report Total -->				0

Budget Department by Category



From Category: 90000 To Category: 97000
Account Code: ?-?-?????-???? To : ?-?-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description			2023 FINAL BUDGET
	CC1	CC2	CC3	
General Operating Fund				
Revenue				
Capital Works - Building				
Capital Works - Building (Surplus)/Deficit				0

Report Total -->				0



From Category: 90000 To Category: 97000
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description			2023 FINAL BUDGET
	CC1	CC2	CC3	
General Operating Fund				
Revenue				
Capital Works - Transportation				
Revenue				
1-3-93000-0431	Ontario Specific Grants - Transportation			-554,500
1-3-93000-0575	Transfer From Reserves - Transportation			-220,000
Total Revenue				-774,500

Expenditure				
1-4-93000-9000	Capital Works - Transportation			85,000
	9004 McDougall Road Culvert Liner			
1-4-93000-9000	Capital Works - Transportation			35,000
	9036 Compactor Roller			
1-4-93000-9000	Capital Works - Transportation			129,500
	9038 Hillview Road Rehabilitation			
1-4-93000-9000	Capital Works - Transportation			150,000
	9039 Burnside Bridge Road Rehabilitation			
1-4-93000-9000	Capital Works - Transportation			175,000
	9040 Long Lake Estates Culvert			
1-4-93000-9000	Capital Works - Transportation			200,000
	9041 Bunny Trail Repairs			
Total Expenditure				774,500

Capital Works - Transportation (Surplus)/Deficit				0

Report Total -->				0

Budget Department by Category



From Category: 90000 To Category: 97000
Account Code: ?-?-?????-???? To : ?-?-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description			2023 FINAL BUDGET
	CC1	CC2	CC3	
General Operating Fund				
Revenue				
Capital Works - Water System				
Capital Works - Water System (Surplus)/Deficit				0
Report Total -->				0



From Category: 90000 To Category: 97000
Account Code: ?-?-?????-???? To : ?-?-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description			2023 FINAL BUDGET
	CC1	CC2	CC3	
General Operating Fund				
Revenue				
Capital Works - Sewage System				
Revenue				
1-3-95000-0575	Transfer From Reserves - Sewage Syster			-25,000
Total Revenue			-25,000	

Expenditure				
1-4-95000-9000	Capital Works - Sewage System			25,000
	12003 Septic Assessment			
Total Expenditure			25,000	

Capital Works - Sewage System (Surplus)/Deficit			0	

Report Total -->			0	



From Category: 90000 To Category: 97000
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code	Account Description			2023 FINAL BUDGET
	CC1	CC2	CC3	
General Operating Fund				
Revenue				
Capital Works - Landfill				
Revenue				
1-3-96000-0575	Transfer From Reserves - Landfill			-750,000
Total Revenue			-750,000	

Expenditure				
1-4-96000-9000	Capital Works - Landfill			750,000
	13005 Landfill Shop			
Total Expenditure			750,000	

Capital Works - Landfill (Surplus)/Deficit			0	

Report Total -->			0	



From Category: 90000 To Category: 97000
Account Code: ??-?????-???? To : ??-?????-????

Budget Detail: FINAL BUDGET
Year: 2023

Account Code		Account Description	2023 FINAL BUDGET
CC1	CC2	CC3	
General Operating Fund			
Revenue			
Capital Works - Parks & Recreation			
Revenue			
1-3-97000-0431	Ontario Specific Grants - Parks & Rec		-490,375
1-3-97000-0436	Federal Specific Grants - Parks & Rec		-212,241
1-3-97000-0575	Transfer From Reserves - Parks & Rec		-729,512
Total Revenue			-1,432,128

Expenditure			
1-4-97000-9000	Capital Works - Parks & Recreation		25,000
	7004 Swim Barriers		
1-4-97000-9000	Capital Works - Parks & Recreation		9,200
	7006 Signage		
1-4-97000-9000	Capital Works - Parks & Recreation		72,500
	7009 Waubamik Hall Exterior Renovation		
1-4-97000-9000	Capital Works - Parks & Recreation		6,500
	7013 Accessible Picnic Tables		
1-4-97000-9000	Capital Works - Parks & Recreation		5,200
	7032 MRC Security System		
1-4-97000-9000	Capital Works - Parks & Recreation		7,500
	7035 Nobel Hall Furniture		
1-4-97000-9000	Capital Works - Parks & Recreation		828,078
	7036 West Parry Sound Rec and Cultural Ctr		
1-4-97000-9000	Capital Works - Parks & Recreation		5,000
	7037 George Hunt Parking Security System		
1-4-97000-9000	Capital Works - Parks & Recreation		246,000
	7038 Nobel Hall Renovations (Church portion)		
1-4-97000-9000	Capital Works - Parks & Recreation		150,000
	7039 Tractor/Mower		
1-4-97000-9000	Capital Works - Parks & Recreation		25,000
	7040 Portage Lake Boat Launch		
1-4-97000-9000	Capital Works - Parks & Recreation		15,000
	7041 Long Lake Boat Launch Relocation		
1-4-97000-9000	Capital Works - Parks & Recreation		3,000
	7042 Nobel Beach House Security System		
1-4-97000-9000	Capital Works - Parks & Recreation		12,000
	7043 Cemetery Fencing		
1-4-97000-9000	Capital Works - Parks & Recreation		4,150
	7044 Garage Door Replacement Office Shed		
1-4-97000-9000	Capital Works - Parks & Recreation		15,000
	7045 Parks and Trails Master Plan		
1-4-97000-9000	Capital Works - Parks & Recreation		3,000
	7046 Change Room for Long Lake Beach		
Total Expenditure			1,432,128

Capital Works - Parks & Recreation (Surplus)/Deficit			0

Report Total -->			0

Tables and Microphones for Council Chambers

Asset Class: Equipment

Procurement Policy: Documented Quotes

Department: General Government

Project Type: Recommended

Summary: It is expected that Council meetings will continue to be streamed and posted for later viewing. To make it easier for viewers to hear all discussions and presentations, an updated set-up is recommended.

Funding Source	Amount
Ontario Specific Grants - OMPF	\$10,000
TOTAL	\$10,000

Operating Impact of Capital Project	
Maintenance Costs	\$0

Office Photocopier/Scanner

Asset Class: Equipment

Procurement Policy: Documented Quotes

Department: General Government

Project Type: Previously Approved

Summary: The office photocopier was over eight years old and scanning quality had deteriorated significantly. Ongoing maintenance did not resolve the issues with scanning and so an updated model was required. The machine was ordered in the first half of 2022, but only became available in early January 2023.

Funding Source	Amount
Transfer from Reserve	\$8,500
TOTAL	\$8,500

Operating Impact of Capital Project	
Maintenance Costs	\$0

Office Postage Machine

Asset Class: Equipment

Procurement Policy: Documented Quotes

Department: General Government

Project Type: Recommended

Summary: The office postage machine is over seven years old and sealing capabilities have deteriorated significantly. Ongoing maintenance has not resolved the issues with sealing and purchasing an updated model is recommended.

Funding Source	Amount
Ontario Specific Grants - OMPF	\$7,500
TOTAL	\$7,500

Operating Impact of Capital Project	
Maintenance Costs	\$0

Municipal Phone System

Asset Class: Equipment

Procurement Policy: Documented Quotes

Department: General Government

Project Type: Recommended

Summary: The current phone system was installed in 2013 and does not allow transfer of calls between locations. New technology can be installed allowing for additional functionality and the current operating budget would cover both the costs of the system upgrades (spread over six to seven years) and the ongoing monthly phone charges.

Funding Source	Amount
Existing Operating Budget	\$0
TOTAL	\$0

Operating Impact of Capital Project	
Maintenance Costs	\$0

Pick-up Truck Replacement

Asset Class: Fleet

Procurement Policy: Tender

Department: Fire

Project Type: Recommended

Summary: Recommend putting \$25,000 into reserves in 2023 (following a \$25,000 contribution in 2022) for the replacement of the existing 2007 Squad 4 pickup truck.

Funding Source	Amount
Ontario Specific Grants - OMPF	\$25,000
TOTAL	\$25,000

Operating Impact of Capital Project	
Maintenance Costs	\$0

Heating Upgrade for Station 1

Asset Class: Equipment

Procurement Policy: Documented Quotes

Department: Fire

Project Type: Previously Approved

Summary: Hydro for Station 1 costs over \$10,000 each year. This project was downgraded to just replacing the four electric blast heaters in the truck bay with appropriate sized propane furnaces as reconfiguring existing oil furnace to heat office spaces as well as upstairs training areas was deemed to be cost prohibitive. This project is expected to reduce operating costs going forward.

Funding Source	Amount
Transfer from Reserve	\$15,000
TOTAL	\$15,000

Operating Impact of Capital Project	
Maintenance Costs	Savings to be determined

Station 1 Flooring

Asset Class: Buildings

Procurement Policy: Documented Quotes

Department: Fire

Project Type: Recommended

Summary: The flooring in the office/training areas of Station 1 is showing significant signs of wear and staining. This project would entail replacing the carpet in the upstairs training room and the flooring in the foyer and Chief's office with flooring similar to what was installed at the Nobel Hall during its 2022 renovation.

Funding Source	Amount
Ontario Specific Grants - OMPF	\$10,000
TOTAL	\$10,000

Operating Impact of Capital Project	
Maintenance Costs	\$0

Gear Extractor

Asset Class: Equipment

Procurement Policy: Documented Quotes

Department: Fire

Project Type: Recommended

Summary: The fire department currently uses a regular washing machine to wash the fire gear after a fire. The current machine is leaking and the washing machine really takes a beating from the heavy equipment. In lieu of having to replace a standard washing machine every few years, the Chief is proposing that we purchase a gear extractor. This piece of equipment would allow for removal of more contaminants that are suspected to be associated with certain cancers and given the machine is designed to handle the heavy equipment, it will not need to be replaced for probably fifteen years.

Funding Source	Amount
Transfer from Reserve	\$10,000
TOTAL	\$10,000

Operating Impact of Capital Project	
Maintenance Costs	Savings to be determined

Fire Hose Replacement

Asset Class: Equipment

Procurement Policy: Documented Quotes

Department: Fire

Project Type: Recommended

Summary: The fire department conducts regular testing of fire hoses both on the trucks and those in reserve at the fire hall. The 2022 testing found more hoses than usual that were no longer serviceable. The requested funds would ensure that the department could replace the problematic hoses and a program will be implemented to help increase the lifespan of the replacements.

Funding Source		Amount
Transfer from Reserve		\$8,500
TOTAL		\$8,500

Operating Impact of Capital Project	
Maintenance Costs	\$0

Fire Department Logo Update

Asset Class: Other

Procurement Policy: Documented Quotes

Department: Fire

Project Type: Recommended

Summary: The current Fire department logo incorporates the previous municipal logo. We would like to upgrade our Fire Department logo and incorporate some features of the new municipal logo into it. Cost includes design work, replacement of patches on uniform shirts, plus the purchase of some hats and shirts for the members of the department.

Funding Source		Amount
Ontario Specific Grants - OMPF		\$7,000
TOTAL		\$7,000

Operating Impact of Capital Project	
Maintenance Costs	\$0

Tablet for Pumper 1

Asset Class: Equipment

Department: Fire

Procurement Policy: Documented Quotes

Project Type: Recommended

Summary: In 2022 we purchased 15 new air packs (part of the SCBA purchase). These air packs have the capability to speak to a computer and give the commander information such as time on air, consumed air, and remaining air. This information will assist officers in making safe decisions for our firefighters. The Fire Chief proposes that we purchase one tablet or computer with required programming and hardware to allow us to use this feature. The tablet will allow us mapping capabilities as well.

Funding Source	Amount
Transfer from Reserve	\$6,000
TOTAL	\$6,000

Operating Impact of Capital Project	
Maintenance Costs	\$0

Bunny Trail Repairs

Asset Class: Roads Infrastructure

Department: Transportation

Procurement Policy: Tender

Project Type: Recommended

Summary: The milder temperatures that fluctuated from just above freezing to just below zero through the early part of this winter have led to significant damages to the Bunny Trail. A significant amount of cold patching has been required to get us through to this point, but repairs will be needed in the spring to ensure the continued safety of travelers on this road.

Funding Source	Amount
Ontario Specific Grants - OMPF	100,000
Transfer from Reserve	100,000
TOTAL	\$200,000

Operating Impact of Capital Project	
Maintenance Costs	\$0

Long Lake Estates Culvert

Asset Class: Bridge/Culvert Infrastructure
Procurement Policy: Tender

Department: Transportation
Project Type: Recommended

Summary: The 2022 Bridge Inspection Report indicates that there is severe corrosion of this culvert and has recommended more frequent inspections until it is replaced or temporary works are completed to stabilize the outlet.

Funding Source	Amount
Ontario Specific Grants - OCIF	\$175,000
TOTAL	\$175,000

Operating Impact of Capital Project	
Maintenance Costs	\$0

Burnside Bridge Road Rehabilitation

Asset Class: Roads Infrastructure
Procurement Policy: Tender

Department: Transportation
Project Type: Recommended

Summary: The paved portion of Burnside Bridge Road is scheduled for rehabilitation. The project involves improvement of sight lines, improvements to drainage, culvert replacement, pulverization of the existing surface, regrading roadways and driveways with new granular material and placement of a new asphalt surface.

Funding Source	Amount
Ontario Specific Grants - OCIF	\$120,717
Ontario Specific Grants - OMPF	29,283
TOTAL	\$150,000

Operating Impact of Capital Project	
Maintenance Costs	\$0

Hillview Drive Rehabilitation

Asset Class: Roads Infrastructure

Procurement Policy: Tender

Department: Transportation

Project Type: Recommended

Summary: Hillview Drive is scheduled for rehabilitation. The project involves improvement of sight lines, improvements to drainage, culvert replacement, pulverization of the existing surface, regrading roadways and driveways with new granular material and placement of a new asphalt surface.

Funding Source	Amount
Ontario Specific Grants - NORDS	\$120,618
Ontario Specific Grants - OMPF	8,882
TOTAL	\$129,500

Operating Impact of Capital Project	
Maintenance Costs	\$0

McDougall Road Culvert Liner

Asset Class: Bridges & Culverts

Procurement Policy: Tender

Department: Transportation

Project Type: Previously Approved

Summary: Installation of a three-foot culvert liner to extend the life of the asset.

Funding Source	Amount
Transfer from Reserves	\$85,000
TOTAL	\$85,000

Operating Impact of Capital Project	
Maintenance Costs	\$0

Compactor Roller

Asset Class: Fleet

Procurement Policy: Tender

Department: Transportation

Project Type: Previously Approved

Summary: The cost associated with asphalt cuts is increasing and currently is in the range of approximately \$6,000 per job. Having the equipment available in-house will allow work to be completed at a lower cost and means that the municipality doesn't have to work around others' schedules to have this work done.

Funding Source	Amount
Transfer from Reserves	\$35,000
TOTAL	\$35,000

Operating Impact of Capital Project	
Maintenance Costs	\$0

Crawford Septic Assessment

Asset Class: Wastewater

Procurement Policy: Documented Quotes

Department: Environmental

Project Type: Recommended

Summary: Engineering assessments of the Septic Bed have indicated that it should be replaced sooner than later. Continued assessment is required as we seek out funding sources to proceed with the replacement. This study will give us a framework to maintain a safe and effective system.

Funding Source	Amount
Transfer from Reserve	\$25,000
TOTAL	\$25,000

Operating Impact of Capital Project	
Maintenance Costs	\$0

Landfill Shop

Asset Class: Facilities

Department: Environmental

Procurement Policy: Tender & Documented Quotes (subtrades) Project Type: Previously Approved

Summary: A steel structure landfill shop was proposed to house tools and equipment. This project was deferred as costs escalated during the pandemic. With an economic downturn projected, staff are hopeful that the project can proceed during 2023 at a more reasonable cost.

Funding Source	Amount
Transfer from Reserve	\$750,000
TOTAL	\$750,000

Operating Impact of Capital Project	
Maintenance Costs	\$35,000

Capital contribution towards West Parry Sound Recreation and Culture Centre

Asset Class: Facilities

Department: Parks & Recreation

Procurement Policy: Usual Supplier

Project Type: Recommended

Summary: The Municipality of McDougall has committed to a contribution of greater than \$1,475,000 towards the \$32 million estimated construction cost of the West Parry Sound Recreation and Cultural Centre. \$147,172 was budgeted in 2022 as a transfer from operating. We were required to provide funds in excess of the amount included in 2022's capital budget to the Board in 2022 and expect the remaining funds committed will need to be paid to the Board in 2023. We anticipate borrowing the amount not yet included in the capital budget (\$500,000) from reserves and repaying the reserves as amounts are included in future capital budgets. The transfers from reserve noted below are not a loan but are actually draws from the reserves noted.

Funding Source	Amount
Municipal taxation – Transfer from operating	\$190,837
Transfer from Reserve – Henvey Community Reserve	\$100,000
Federal Specific Grants – CCBF (Fed Gas)	212,241
Transfer from Reserve – Working Capital Reserve	250,000
Transfer from Reserve – Parkland Dedication	75,000
TOTAL	\$828,078

Operating Impact of Capital Project	
Maintenance Costs	\$TBD

Nobel Community Hall Renovations (former church portion of the building)

Asset Class: Facilities

Department: Parks & Recreation

Procurement Policy: Tender, Sub trades Documented Quotes

Project Type: Recommended

Summary: The scope of the project includes:

- Floors to be leveled and re-surfaced
- Electrical to be inspected and updated as necessary
- Walls to be insulated, re-drywalled and painted

Funding Source	Amount
Ontario Specific Grants – NOHFC	\$184,500
Parkland Reserve	\$11,500
Donation from OTT Financial	\$50,000
TOTAL	\$246,000

Operating Impact of Capital Project	
Maintenance Costs	\$0

Waubamik Community Hall Renovations

Asset Class: Facilities

Department: Parks & Recreation

Procurement Policy: Tender, Sub trades Documented Quotes

Project Type: Recommended

Summary: The scope of the project includes:

- Siding to be replaced
- Wood deck accessibility ramp to be replaced
- Replacement of the entry door with an automatic push button door
- Replacing one of the restroom vanities
- Adding metal storage racks in the basement

Funding Source	Amount
Ontario Specific Grants – NOHFC	\$54,375
Parkland Reserve	\$18,125
TOTAL	\$72,500

Operating Impact of Capital Project	
Maintenance Costs	\$0

Tractor/Mower

Asset Class: Equipment

Procurement Policy: Documented Quotes

Department: Parks & Recreation

Project Type: Recommended

Summary: We are proposing to replace the 1986 Case International Tractor.

Funding Source		Amount
Ontario Specific Grants - OMPF		\$150,000
TOTAL		\$150,000

Operating Impact of Capital Project	
Maintenance Costs	\$0

Portage Lake Boat Launch

Asset Class: Land Improvements

Procurement Policy: Documented Quotes

Department: Parks & Recreation

Project Type: Recommended

Summary: The project would entail adding a boat launch to the existing beach/park on Meadowcrest Drive.

Funding Source		Amount
Ontario Specific Grants - OMPF		\$25,000
TOTAL		\$25,000

Operating Impact of Capital Project	
Maintenance Costs	\$0

Swim Barriers

Asset Class: Equipment

Procurement Policy: Documented Quotes

Department: Parks & Recreation

Project Type: Recommended

Summary: The floating ropes that cordon off the swim areas at the municipal beaches need replacement as they have aged to the point of cracking which causes sharp edges making them difficult for staff to handle and present risk of injury if individuals were to approach them in the water.

Funding Source	Amount
Ontario Specific Grants - OMPF	\$25,000
TOTAL	\$25,000

Operating Impact of Capital Project	
Maintenance Costs	\$0

Long Lake Boat Launch Relocation

Asset Class: Equipment

Procurement Policy: Documented Quotes

Department: Parks & Recreation

Project Type: Recommended

Summary: The existing boat launch at this location interferes with the beach. By moving the launch, it would allow for better separation of the beach from the launch area which would improve safety for all users.

Funding Source	Amount
Ontario Specific Grants - OMPF	\$15,000
TOTAL	\$15,000

Operating Impact of Capital Project	
Maintenance Costs	\$0

Parks and Trails Master Plan

Asset Class: Study

Procurement Policy: Documented Quotes

Department: Parks & Recreation

Project Type: Recommended

Summary: The municipality is in need of an updated Trails Master Plan. Amendments to the Planning Act requires that the municipality prepare and make available to the public a parks plan. Staff recommend that the two be combined into a joint document.

Funding Source	Amount
Ontario Specific Grants - OMPF	\$15,000
TOTAL	\$15,000

Operating Impact of Capital Project	
Maintenance Costs	\$0

Cemetery Fencing

Asset Class: Land Improvements

Procurement Policy: Documented Quotes

Department: Parks & Recreation

Project Type: Recommended

Summary: The fence surrounding the cemetery at the Nobel Community Centre has been damaged beyond repair and is in need of replacement.

Funding Source	Amount
Ontario Specific Grants - OMPF	\$12,000
TOTAL	\$12,000

Operating Impact of Capital Project	
Maintenance Costs	\$0

Tables and Chairs for Nobel Community Hall

Asset Class: Equipment

Procurement Policy: Usual Supplier

Department: Parks & Recreation

Project Type: Recommended

Summary: The renovations at Nobel Community Centre are nearly complete, but the cost of furniture was not included in the original project. Furniture is necessary in order for the facility to be utilized.

Funding Source	Amount
Ontario Specific Grants - OMPF	\$7,500
TOTAL	\$7,500

Operating Impact of Capital Project	
Maintenance Costs	\$0

Accessible Picnic Tables

Asset Class: Equipment

Procurement Policy: Documented Quotes

Department: Parks & Recreation

Project Type: Previously Approved

Summary: Accessible picnic tables were budgeted for in 2020 but due to covid-19 manufacturer shutdowns, we could not get product. This project is important to better serve our visitors at our beach parks. The amount carried forward would fund two tables.

Funding Source	Amount
Transfer from Reserve	\$6,500
TOTAL	\$6,500

Operating Impact of Capital Project	
Maintenance Costs	\$0

Nobel Hall and Beach Signage

Asset Class: Equipment

Procurement Policy: Usual Supplier

Department: Parks & Recreation

Project Type: Recommended

Summary: With the renovations of Nobel Hall in 2022, we will be looking to rent out the hall in 2023. Signage is required to identify the facility to visitors. In addition, signage at our beaches are in need of an update. Many are getting quite faded and there may be the potential to combine information or warnings that are currently posted on multiple signs onto a single sign.

Funding Source	Amount
Transfer from Reserve	\$6,000
TOTAL	\$6,000

Operating Impact of Capital Project	
Maintenance Costs	\$0

McDougall Recreation Centre Security System

Asset Class: Equipment

Procurement Policy: Documented Quotes

Department: Parks & Recreation

Project Type: Previously Approved

Summary: MRC security camera system involves the replacement of the existing security system which is obsolete and not functioning as expected. Parts are generally not available, or very hard to source. The new security system will be updated with current technology and will provide security and safety to more areas of the facility.

Funding Source	Amount
Transfer from Reserve	\$5,200
TOTAL	\$5,200

Operating Impact of Capital Project	
Maintenance Costs	\$100

George Hunt Parking Lot Security System

Asset Class: Equipment

Procurement Policy: Usual Supplier

Department: Parks & Recreation

Project Type: Recommended

Summary: The 2022 project provided a security system for the boat launch directly. This project would expand the security and safety to the parking lot as well. The hope is that the system will help prevent use of the lot by those without a valid municipal sticker.

Funding Source	Amount
Ontario Specific Grants - OMPF	\$5,000
TOTAL	\$5,000

Operating Impact of Capital Project	
Maintenance Costs	\$100

Park Welcome Signs

Asset Class: Facilities

Procurement Policy: Usual Supplier

Department: Parks & Recreation

Project Type: Previously Approved

Summary: Facility welcome signs final step in our program. In 2020 we purchased all of the sign frames at the end of the year (only became available in December). This purchase will be for the sign faces message boards for the signs and will complete our park identification signage.

Funding Source	Amount
Transfer from Reserve	\$3,200
TOTAL	\$3,200

Operating Impact of Capital Project	
Maintenance Costs	\$0

Nobel Beach House Security System

Asset Class: Equipment

Procurement Policy: Usual Supplier

Department: Parks & Recreation

Project Type: Recommended

Summary: The cameras would be installed on the exterior of the building and the hope is that the system will help prevent vandalism and misuse of the facility.

Funding Source	Amount
Ontario Specific Grants - OMPF	\$3,000
TOTAL	\$3,000

Operating Impact of Capital Project	
Maintenance Costs	\$100

Change Room for Long Lake Estates Beach

Asset Class: Facilities

Procurement Policy: Usual Supplier

Department: Parks & Recreation

Project Type: Recommended

Summary: The hope is that the municipality could partner with a local school/shop class to have students build a change house for one of our beaches. The municipality would purchase the supplies, the students would benefit from the build experience and the municipality would save the cost of paying to have it built.

Funding Source	Amount
Ontario Specific Grants - OMPF	\$3,000
TOTAL	\$3,000

Operating Impact of Capital Project	
Maintenance Costs	\$100

Garage Door Replacement Office Shed

Asset Class: Facilities

Procurement Policy: Usual Supplier

Department: Parks & Recreation

Project Type: Recommended

Summary: The garage door has been showing significant wear and tear for some time. The panels will be replaced, but the pulleys and chains for lifting the door will be re-used.

Funding Source	Amount
Transfer from Reserve	\$4,150
TOTAL	\$4,150

Operating Impact of Capital Project	
Maintenance Costs	\$0

Municipality of McDougall
2022 Capital Expenditures

Expenditures		YTD 2022	2022 Budget	Variance Q3/Budget	Percentage Spent
<u>General Government</u>	150th Anniversary Celebrations	3,087	16,000	12,913	19%
	Office Photocopier/Scanner	-	8,500	8,500	0%
	Office Exterior Renovation	3,816	-	(3,816)	#DIV/0!
<u>Protection</u>	SCBA Replacement	194,017	194,442	425	100%
	Heating Upgrade for Station 1	-	25,000	25,000	0%
	Pick-up Truck Replacement	25,000	25,000	-	100%
	Digital Radio Replacement	10,583	16,050	5,467	66%
<u>Recreation & Culture</u>	West Parry Sound Rec Centre Capital Contribution	334,679	147,172	(187,507)	227%
	Nobel Community Hall Renovations	93,285	100,000	6,715	93%
	Accessible Picnic Tables	-	6,500	6,500	0%
	McDougall Rec Centre Security System	-	5,200	5,200	0%
	Facility Welcome Signs	-	3,200	3,200	0%
	McDougall Rec Centre Board Cleaning	-	2,500	2,500	0%
	George Hunt Security System	4,056	1,600	(2,456)	253%
<u>Transportation Services</u>	Lorimer Lake Road Rehabilitation	468,657	550,000	81,343	85%
	Bell Lake Road Rehabilitation	167,903	175,000	7,097	96%
	McDougall Road Repairs	231,853	146,000	(85,853)	159%
	McDougall Road Culvert Liner	-	85,000	85,000	0%
	2500 Truck Replacement	87,308	65,000	- 22,308	134%
	Compactor Roller	-	35,000	35,000	0%
	Tailgate Spreader	27,343	30,000	2,657	91%
	Public Works Security System	1,435	-	(1,435)	#DIV/0!
<u>Environmental Services</u>	Landfill Shop	323	700,000	699,677	0%
	Crawford Septic Assessment	15,046	25,000	9,954	60%
Total Capital Expenditures		1,668,391	2,362,164	693,773	71%



Municipality of McDougall Projected Reserve Activity 2023 Budget

Account	Reserve Description	2021 Ending Balance	2023 Opening Balance *	Projected Transfers In	Projected Transfers Out	2023 Forecasted Ending balance
1-2-00260-0300	Working Capital Reserve	1,266,106.44	1,266,106.44	-	250,000.00	1,016,106.44
1-2-00260-0305	General Government Reserve	176,851.73	176,351.73	-	21,650.00	154,701.73
1-2-00260-0306	Election Reserve	16,236.07	4,000.00	5,000.00	-	9,000.00
1-2-00260-0307	Legal Reserve	38,677.52	38,677.52	-	-	38,677.52
1-2-00260-0308	Henvey Community Reserve	116,059.57	169,534.57	52,000.00	100,000.00	121,534.57
1-2-00260-0310	Fire Equipment Reserve	226,426.79	151,543.79	55,000.00	37,500.00	169,043.79
1-2-00260-0311	Building Dept Reserve	118,769.75	118,769.75	-	50,506.00	68,263.75
1-2-00260-0312	Government Funding Reserve	168,983.38	137,256.74	-	15,000.00	122,256.74
1-2-00260-0313	Planning Department Reserve	14,025.00	-	10,000.00	-	10,000.00
1-2-00260-0314	Transportation Winter Reserve	40,000.00	40,000.00	-	-	40,000.00
1-2-00260-0315	Transportation Equipment Reserve	271,163.40	274,530.89	150,000.00	35,000.00	389,530.89
1-2-00260-0316	Transportation Roads Reserve	606,844.30	615,244.30	-	185,000.00	430,244.30
1-2-00260-0317	Bridge Reserve	75,500.29	75,500.29	-	-	75,500.29
1-2-00260-0318	Senior Housing Reserve	54,307.00	69,240.00	14,564.00	-	83,804.00
1-2-00260-0319	Economic Development Reserve	-	-	3,000.00	-	3,000.00
1-2-00260-0320	Parks & Recreation Reserve	31,460.61	27,809.54	-	14,900.00	12,909.54
1-2-00260-0321	Waubamik Hall Reserve	16,253.07	16,253.07	-	-	16,253.07
1-2-00260-0322	Rec & Cultural Centre Reserve	-	(187,507.40)	828,078.00	1,140,570.60	(500,000.00)
1-2-00260-0330	Water Reserve	750,553.94	750,553.94	5,703.00	-	756,256.94
1-2-00260-0331	Sewer Reserve	65,685.42	50,639.00	-	26,908.00	23,731.00
1-2-00260-0332	Landfill Closure Reserve	2,190,807.26	2,490,807.26	315,000.00	750,000.00	2,055,807.26
		6,244,711.54	6,285,311.43	1,438,345.00	2,627,034.60	5,096,621.83

* Opening balance does not yet include 2022 yearend deficit or surplus

1-2-00240-0251	Parkland Dedication Account	132,956.51	179,197.19		119,625.00	59,572.19
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Municipality of McDougall Community Grants 2023 Budget

Payor/Vendor	2023 Budget	2022 Budget	2021 Budget
Rotary 3-Pitch (The Rach Fund)	1,000.00	1,000.00	300.00
Royal Canadian Legion - Wreaths	225.00	225.00	225.00
WPSHC - Doctor Recruitment	5,000.00	5,000.00	5,000.00
Festival of the Sound	1,450.00	1,450.00	1,450.00
Nobel School Breakfast Club	-	-	500.00
Miscellaneous	1,325.00	1,325.00	1,525.00
Total Community Grants	9,000.00	9,000.00	9,000.00